



European Regional Development Fund

eMS

Technical Guidance

Version 5.2 – 18/12/18

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This guidance contains key technical information on the operation and use of the electronic Monitoring System (eMS) – the current system used for submitting applications to the France (Channel) England Programme. In order to apply for a regular project or a micro-project, you will be required to complete and submit an Application Form (AF) via eMS. We highly recommend you read this document carefully before starting to use eMS. This technical guidance on eMS complements the [Programme Manual](#).

1. Introduction

1.1 Regular and Micro-Projects

The Programme has two types of projects: Regular and Micro Projects. The characteristics of the two types of projects are set out in the [Programme Manual](#). Based on the characteristics of your project, you will apply either as a:

Regular project or Micro-project – for which there is a single-phase application procedure.

1.2 About eMS

eMS is a web application, which can be accessed with recent versions of the most common browsers (e.g. Internet Explorer, Mozilla Firefox, and Google Chrome)¹. However, we advise that you use Google Chrome as certain functionalities do not work properly on the other web browsers.

1.3 Support when using eMS during application stage and implementation stage

Questions related to the technical functioning of eMS should be directed to eMS@norfolk.gov.uk. **Please include the project/application name, partner name and any other important information (call under which you are applying, FLC organisation, report number, etc.).**

All questions related to the content of the application should be directed to our [Programme Facilitators](#). Once an application has been approved any queries related to the implementation of the project should be directed to our Programme Finance and Appraisal team through interregV@norfolk.gov.uk.

Please note that the availability of the team to answer questions or to solve technical issues may be limited at certain times, especially towards the final deadline of a call. Therefore, you should attempt to fill in and submit your application in due time, in order to avoid any problems.

Please note that the Programme developed a [glossary of terms](#).

¹ When working with Internet explorer, the option “display intranet sites in compatibility view” should be deselected in the compatibility view of the browser (to access Internet Explorer preferences for compatibility view you can press Alt + T + B)

The Interreg VA France (Channel) England Programme is co-financed by European Regional Development Funds.

1.4 Submitting the application under a call

All project applications must be fully completed and submitted before the deadline for applications which are published on the [Programme website](#). An Application Form which is filled in but not submitted will be considered as a draft will not be assessed.

It is important to select the relevant call for application as the process for submitting the application forms for regular projects and micro projects differs slightly:

Regular projects

All Regular Project Applications will need to be submitted under the call named Call 11-Single Phase which will be open until the last call in 2020. Applicants will need to choose the Selection Sub Committee they wish to be considered for and submit the application form before 11.59am English time (12.59am French time) on deadline dates are available on the [Programme website](#).

In the case of missing the deadline, the application form will be considered for the next Selection Sub Committee. The applicant will also be able to amend the application form. Targeted projects should apply following the same procedure as the regular projects.

Micro projects

eMS will be open for project applications during specifically designated calls for applications. The opening and closing dates are available on the [Programme website](#). eMS will be opened at 12pm English time (1pm French time) on the start date specified and closed at 11.59 pm English time (00.59am French time) on the end date of the call. The system will only be able to receive an application until 11.59pm (00.59am French time) on the end date of the call.

In the case of missing the deadline and wishing to apply in the next call, the applicant will need to create a new project during the following call.

2. eMS management

2.1 Registration

eMS can be accessed through the following link <https://emschannelmanche.norfolk.gov.uk/ems/> or on [Programme webpage](#) (by clicking the banner on the main page). Please note that there are other Interreg Programmes that also use eMS. It is highly important that all users ensure that they register in the eMS relevant to the France Channel England Programme. The France Channel England logo will be displayed on top left side of all eMS pages, including the registration page (Fig.1).

To get an access to eMS, all users must register by clicking on “Register” on the homepage, which will take them to the registration page where they need to provide their credentials in the [registration form](#) (Fig. 1).

Fig. 1 eMS registration form



The screenshot shows the eMS registration form. On the left side, there is a navigation menu with 'Login' and 'Registration' options, a language dropdown set to 'EN', and logos for 'eMS electronic monitoring system' (developed by cpb software), 'INTERact', and the 'European Regional Development Fund' (3_5.1). The main registration area on the right is titled 'Registration' and contains the following fields: Username, Email *, Password *, Password Again *, Firstname *, Lastname *, Title, and Language (set to EN). A 'Register' button is located below the fields.

Username: This is the username you will use to log into the system.

Email: the email address of the applicant or beneficiary. During the application stage, the LP's email should correspond to the email from which the application will be submitted.

Password: password used to access eMS. Please use a combination of upper and lower-case letters, digits and special characters (\$, @, # etc.).

First name / Last name / Title: Contact details; personal information of the appropriate person to contact.

Language: Upon entering eMS English is the default language. This can be changed to French using the dropdown menu that appears at the bottom of the left-hand menu.

Following the registration, a confirmation email will be automatically sent to the email address provided in the registration form (please check your junk folder if the confirmation email does not appear in your inbox). Only after confirmation, will you be able to log in to eMS and work on an Application Form (AF) or project implementation reports. In section “User Account” you can change your password and amend your personal data at any time.

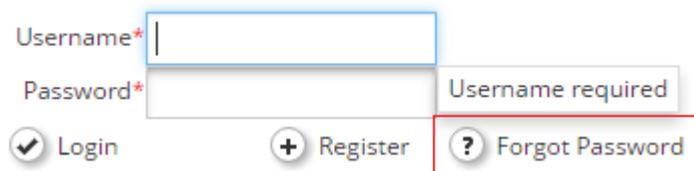
Important notice: Each eMS user is responsible for all actions done with their username and must keep their username and password safe.

Important notice: when an eMS user ceases using eMS, the JS must be notified by email to EMS@norfolk.gov.uk to inactivate the account.

If there is a change of project coordinator in the LP organisation, the new project coordinator should register and contact the team via the mailbox ems@norfolk.gov.uk providing the username. Following this step, the JS will grant the LP access to the new project coordinator.

In case the password is forgotten, it can be restored by clicking “Forgot Password” (Fig. 2).

Fig. 2 Restoring password



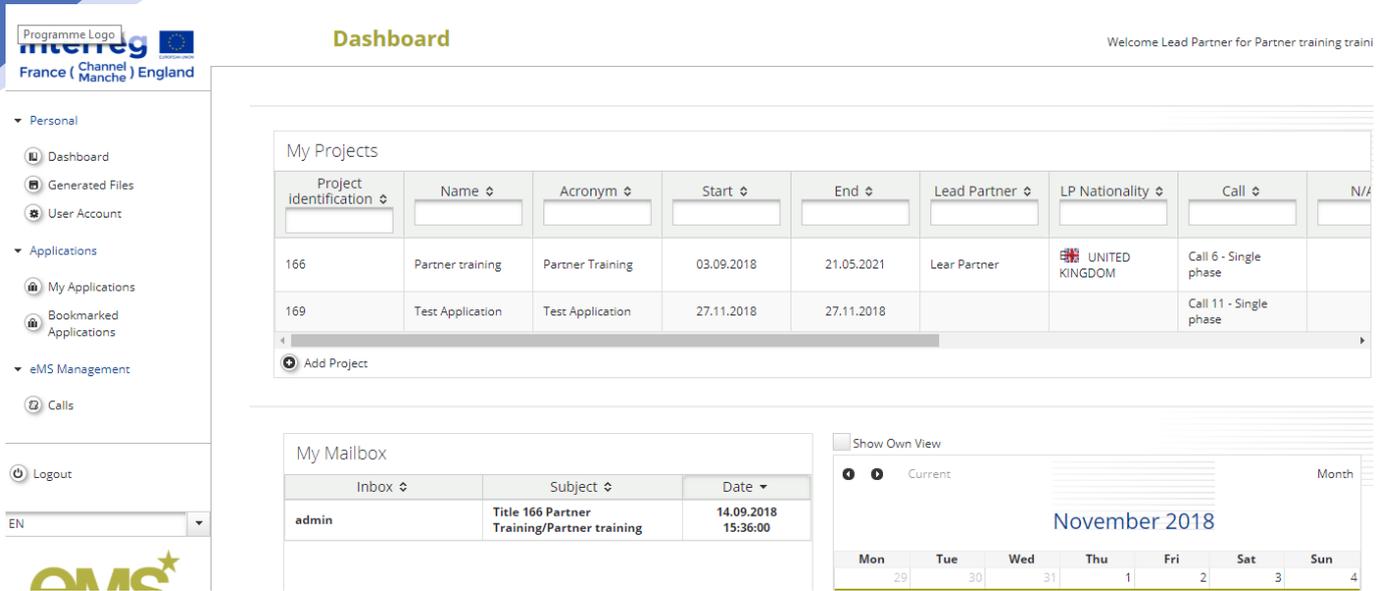
The screenshot shows a login form with two input fields: 'Username*' and 'Password*'. Below the fields are three buttons: 'Login' (with a checkmark icon), 'Register' (with a plus icon), and 'Forgot Password' (with a question mark icon). The 'Forgot Password' button is highlighted with a red rectangular border. A tooltip 'Username required' is visible above the 'Forgot Password' button.

You will then receive an e-mail with instructions on how to proceed further for resetting the password. If you have forgotten your username, please send an email to the eMS mailbox: EMS@norfolk.gov.uk

2.2 Dashboard, Application Form and Report view menu

When logged into eMS, main page (Dashboard) you will see the menu on the left side and the the sections “My projects”, and “Calendar” (Fig. 3). On the “Calendar” you will see the open call Call 11-Single Phase for regular and targeted projects and the opening and closing times of the call for Micro Project Applications.

Fig. 3 Dashboard



The left side menu of the Dashboard contains the following buttons (Fig. 4):

1) Personal:

- Dashboard – enter to the Dashboard.
- Generated Files – displays all Pdf files generated by the user.
- User Account – details about user; the option to change your password, personal data, personalise the Dashboard.

2) Applications:

- My Applications – your list of applications in development and submitted applications².
- Bookmarked Applications – your selected applications for quick access.

3) eMS Management:

- Calls – calls for proposals published by the Programme. This area contains the option to create applications for open calls, by creating and submitting an Application Form.

4) Logout – logout of eMS.

² Please note that due to a technical modification on the eMS interface, the Phase 1 applications submitted at Calls 4 and/or 5 are no longer directly visible in the application interface. The whole content of the Phase 1 application can however be accessed in the “attachments” tab in PDF format.

Fig. 4 Left side menu of Dashboard



When in the **Application Form view** (when the Application Form is open, and the first information is saved) you will see the left side menu with the following sections (**Fig. 5 left**):

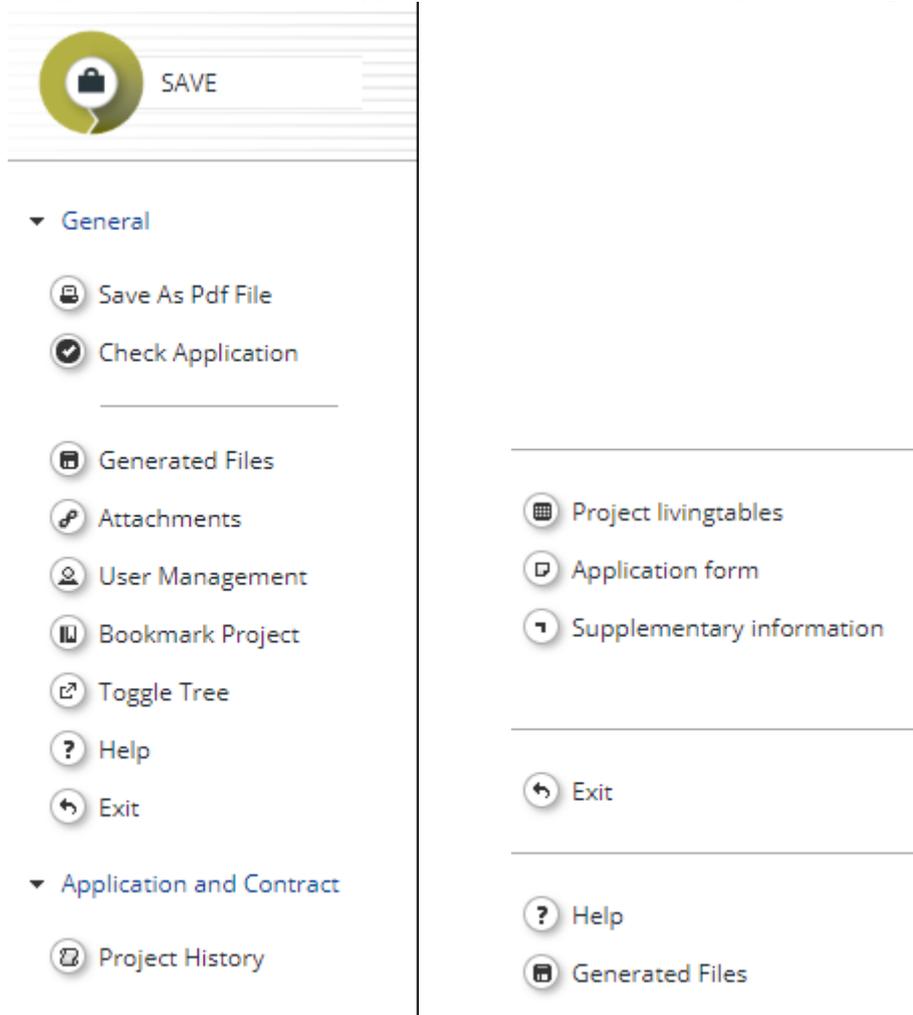
- Save – saves data entered in the Application Form. Automatic saving is not a feature of eMS.
- Save as Pdf File – saves a copy of the Application Form as a Pdf file. In 3-4 minutes after clicking, “Save as Pdf File,” a PDF version of the Application Form will appear in section, “Generated files.”
- Check Application – Clicking here eMS will indicate which sections still need completing.
- Generated Files – displays all generated Pdf files.
- Attachments – section where applicants can upload documents.
- User Management – it is possible to add/remove user’s access to an Application Form.
- Bookmark Project – it is possible to mark the application for easier and quicker access. Once an application is bookmarked, it will appear in section “Bookmarked Applications” on the left side menu of the Dashboard.
- Toggle Tree – this open/closes a navigation pane for easier access to the sections of the Application Form, which appears on the right side of the Application Form.
- Help – we encourage all applicants to contact eMS@norfolk.gov.uk if they require help with eMS.
- Exit – exit from the application to the Dashboard.
- Project History – overview of actions performed with the Application Form.

When in the **Reports view** (when the project has been approved and contracted) you will see the left side menu with the following sections (**Fig. 5 right**):

- Project living tables- accesses the general project expenditure tables.
- Application form – accesses the application form the project implementation must follow and reports must be based on.
- Supplementary information – accesses project management sections (project management, bank information, user assignment, procurements) only the LP will have access to this

- Exit - exit from the project report page to the Dashboard.
- Help - we encourage all applicants to contact eMS@norfolk.gov.uk if they require help with eMS.
- Generated Files - displays all generated Pdf files.

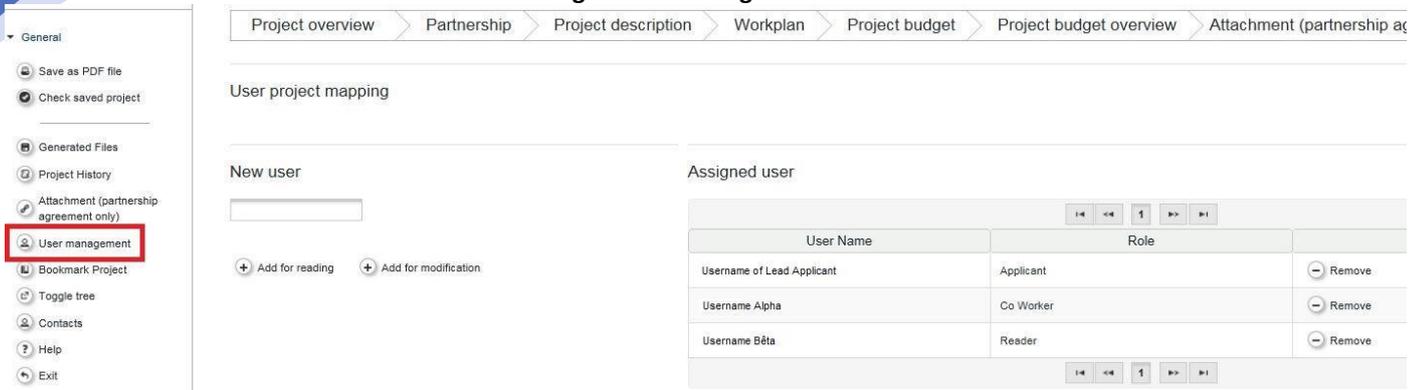
Fig. 5 Left side menu in the Application Form view (left) and Reports view (right)



2.3 User management and User Assignment

At the **application stage** the LP profile can only be allocated to one person from the LP organisation. The LP profile can grant access rights to other users, namely the Project Partners (PPs), to the Application Form (AF) or Micro Project Application Form (MAF). As a result, other applicants must first register on eMS as users and then provide the LP with their username. The LP can then enable new users in the “User Management” section (Fig. 6). Users can be granted either read-only rights (“add for reading”) or edit and add data rights (“add for modification”). Please note that the LP is responsible for the submission of the AF/MAF and certain automatically generated emails (e.g. confirmation of AF/MAF submission) will be sent only to the email address of the LP. Therefore, the holder of the LP profile should be the contact person of the LP organisation (project coordinator).

Fig. 6 User Management



The screenshot shows a web application interface for user management. On the left is a navigation menu with 'User management' highlighted. The main area has a breadcrumb trail: Project overview > Partnership > Project description > Workplan > Project budget > Project budget overview > Attachment (partnership agreement only). Below the breadcrumb is a 'User project mapping' section. It contains a 'New user' form with a text input field and two buttons: 'Add for reading' and 'Add for modification'. To the right is an 'Assigned user' table with a table header and three rows of data, each with a 'Remove' button.

User Name	Role	
Username of Lead Applicant	Applicant	Remove
Username Alpha	Co Worker	Remove
Username Béta	Reader	Remove

Important notice: It is possible for different users to work on an application at the same time. When doing so, users must make sure they are not working simultaneously in the same section or sub-section as this might create potential loss of data. The JS strongly advises partnerships to work together on the eMS application [offline template](#). Once finalised and after reviewed by a Programme Facilitator, it is advised only the LP enters the project data onto eMS, including information on each PP.

During the **implementation stage** the LP will need to grant access rights to other users assigning them to each Project Partner organisation. The LP is able to do so by clicking on the left menu “supplementary information” and then on the tab “user assignment” (Fig. 7).

The LP can also allocate other users to act as LP to support them in their LP role. It is important all the users assigned with LP rights work for the LP organisation. As a result, other beneficiaries must first register on eMS as users and then provide the LP with their username. Users can be granted either read-only rights (“add read only user”) or edit and add data rights (“add read/write user”). Please note the LP is responsible for the submission of the project report and will be able to access all partner reports. Therefore, the holder of the LP profile should be the contact person of the LP organisation (project coordinator).

Important notice: it is the responsibility of the LP to remove any users assigned in their project who no longer work on the project and to inform the JS to inactivate the users accounts. The LP should send ems@norfolk.gov.uk an email with the user names of the eMS users which need to be deactivated.

Fig. 7 User assignment

Project Management > Bank Information > **User Assignment** > Procurements

User management

Lead Partner user

Lead Partner User :
ApplicantLP

New User

- Add read/write user
- Add readonly user

Assigned read/write users

Remove selected read/write user

Assigned readonly users

Remove selected readonly user

Project Partners

User for Partner Lear Partner

New User

- Add read/write user
- Add readonly user

Assigned read/write users

Remove selected read/write user

Assigned readonly users

Remove selected readonly user

User for Partner Partner1

New User

- Add read/write user
- Add readonly user

Assigned read/write users

Remove selected read/write user

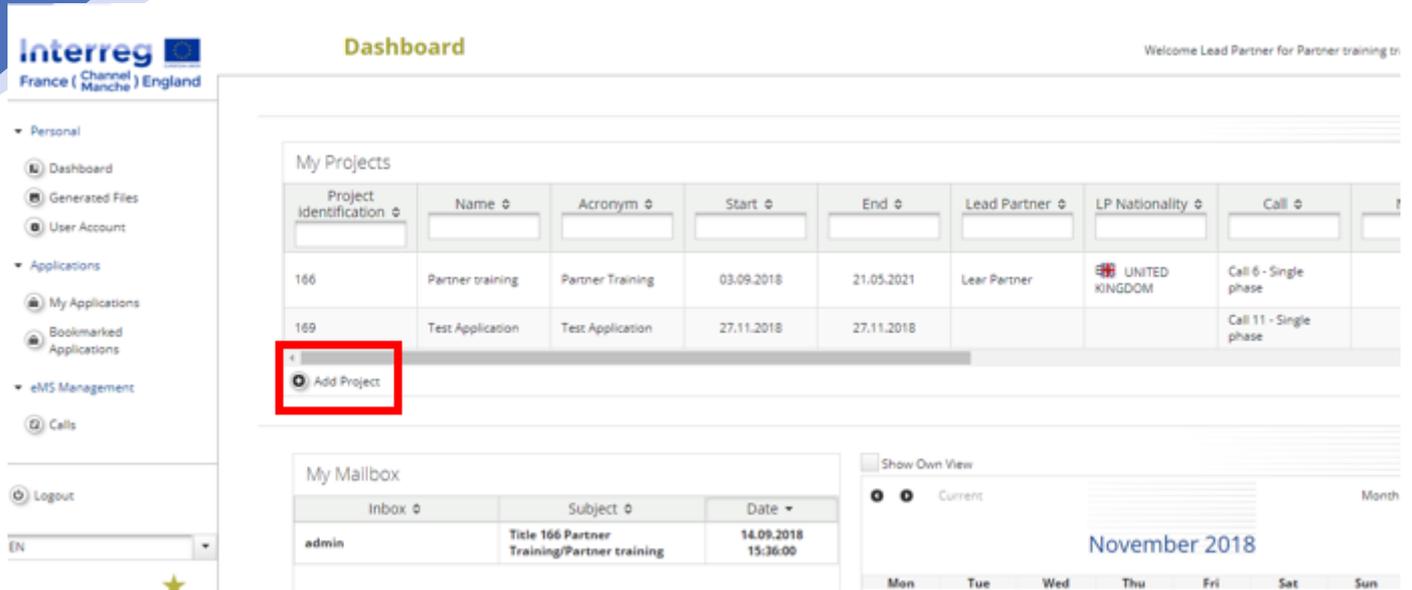
Assigned readonly users

Remove selected readonly user

2.4 Filling an application

After signing in to eMS, to create your application click on “add project” (**Fig. 8**) in the section “My Applications”. From this page you can select whether you are applying for a regular or a micro-project (**Fig. 9**).

Fig. 8 Accessing the Application Form



The screenshot shows the Interreg dashboard interface. On the left is a navigation menu with categories like Personal, Applications, and eMS Management. The main content area is titled 'Dashboard' and includes a 'Welcome Lead Partner for Partner training tr' message. The 'My Projects' section contains a table with columns for Project Identification, Name, Acronym, Start, End, Lead Partner, LP Nationality, and Call. Below this table is a red-bordered button labeled 'Add Project'. The 'My Mailbox' section shows an email from 'admin' with the subject 'Title 166 Partner Training/Partner training' and a date of 14.09.2018. A calendar for November 2018 is also visible.

Fig. 9 Applying for the call for proposals

Name	Start date	First Phase Deadline	End date	Description	Attachments	
Call 4 for Micro-Projects	10.10.2018		24.10.2018			 Apply
Call 12 - Single phase	06.09.2018		23.10.2018			 Apply
Call 11 - Single phase	05.06.2018		30.06.2020			 Apply

Important notice: A good way to prepare an application is to prepare a word file which can be easily exchanged and discussed with your partners. **Content can then be copy-pasted into the Application Form in eMS.** Working documents, including a word version of the application form are available on the [Programme website](#).

The following important aspects must be remembered when filling in the AF:

- eMS does not provide any warning or request of confirmation before leaving a section of the AF or before logging out. Always remember **to save the data before leaving** a section in the AF (Save button (Fig. 10) on upper left corner); **otherwise data will be lost!**
- Certain fields are mandatory and need to be filled in to be able to save. **After pushing the save button, the list of fields not filled in is shown on top of the page. If this message appears, then the information has not been saved.**
- Please note that you will be automatically logged out from eMS if it stays open for more than 30min without any activity.
- Do not use the “Enter” key of your keyboard to save data while completing the forms as it may lead to unexpected results. Always use the commands provided by eMS interface.
- Fields in eMS have character limits. The correct maximum number of maximum characters allowed is indicated in at the bottom-right corner of the box. Be aware that characters in excess of this limit could prevent you from copy pasting text into the eMS box.
There may be a difference between the number of characters shown on a Word document and on eMS. For example, a line break counts as 2 characters on eMS.
- Please note you can create a Pdf file of the AF at any time of its development by pressing the “Save As Pdf File” button. You will find the created Pdf file(s) in the general menu in the section “Generated Files”. Be aware the saving of the Pdf document in the file browser might take several minutes.
- Once the AF is at an advanced stage, we recommend you perform the automatic checks on the correctness of data entered into the AF. This check is done by pressing the “Check Application” button on the left side menu (

Fig. 10)

Fig. 10 Save button



The system then performs several automatic checks on several formal requirements. If all automatic checks are successfully passed, the message “Success” will be displayed on the top-right corner of the screen. If one of the automatic checks finds an issue, an error message appears on top of the page and the AF will have to be amended accordingly.

- We advise you do not leave submitting your AF to the very last minute before the Call or deadline closure. **All the project applications must be submitted before the published deadline.** In addition, for Micro Project Applications

submission will no longer be technically possible after the announced deadlines of the Call. As submission is possible from any internet connection, **no exception to this rule will be granted.**

- We advise that you carefully read the [Programme Manual](#).

The Application Form can be saved as a Pdf file by clicking 'Save as Pdf file' on the left-hand side menu (**Fig. 10**). By clicking on this button, the Pdf creation is put into a work queue and will be processed in the background. After a few minutes the Pdf can be found in 'Generated files' on the left-hand side menu (you have to exit the project to see the full menu) where it can be downloaded or deleted.

3. Regular Project

3.1 Application Form

An offline (word format) template of the Application Form is available on the [Programme website](#):

The Application Form consists of several sections and subsections which are listed below. The sections appear on the top on the interface. The subsection appears when clicking on the sections. When clicking on a subsection, the questions related to this subsection appear on the screen.

The tree below is structured using the following rationale:

- Section
 - Subsection
 - Question

The Application Form consists of the following sections which have to be filled in:

- Project Overview
 - Project Identification
 - Project Summary
- Partner
- Project Description
 - Project Relevance
 - Common Territorial Challenges
 - Project Challenges and Approach
 - Cross-Border Added-Value
 - Value for Money
 - Project Focus
 - Programme Priority Specific Objective
 - Project specific objective
 - Programme Result Indicator
 - Project Main Result
 - Durability / sustainability of project outputs and results

- Transferability of project outputs
- Project Context
 - Wider strategies and policies
 - Synergies
 - Location of project activities
- Horizontal Principles
 - Sustainable development
 - Equal opportunities and non-discrimination
 - Equality between men and women
- Work Plan
 - Work Package List
 - WP P Preparation
 - WP M Management
 - WP T Implementation
 - WP C Communication
 - Target Groups
 - Define Periods
- Project Budget
 - Partner Budget
 - Project Budget per Period
- Project Budget Overview
- Attachments
 - Annex 1: De Minimis Form (for each PP)
 - Annex 2: Description of project Investment (if any)
 - Draft Partnership Agreement
 - Letters of Engagement (In case of external match-funding or shared costs)
 - Letters of Intent and organisation charts (for each)
 - A copy of the last three years of accounts must be provided (for private partners)
 - Covering Letter

The Application Form can be completed in the chosen order after creating it (exemptions described in the section 3.1.5 Project Budget). To create an Application Form, please select “Add Project” in section “My projects” or enter section “EMS Management” “Calls” from the Dashboard (Fig. 8). After that you will be forwarded to section “Calls” where you should choose (by clicking button “Apply”) the call for proposals for which you would like to apply (Fig. 9). If button “Apply” is not active or it is in light grey, it means that the respective call for proposals is closed. It is necessary to enter the Acronym and the Project Title to be able to save the created Application Form.

3.1.1 Project Overview

In this section, you should provide the basic information about the project. Afterwards it will be used by the Programme on the website, as well as in publications about approved projects in the Programme. Please do the following:

- a) Select from a drop-down list the **Programme Priority** and the **Programme Priority Specific Objective** your project contributes to;

b) Insert your **project acronym**. It should be up to 20 characters long, pronounceable and should allow an easy identification of the project. The use of the acronym is necessary for efficient communication and administration, especially when presenting statistics;

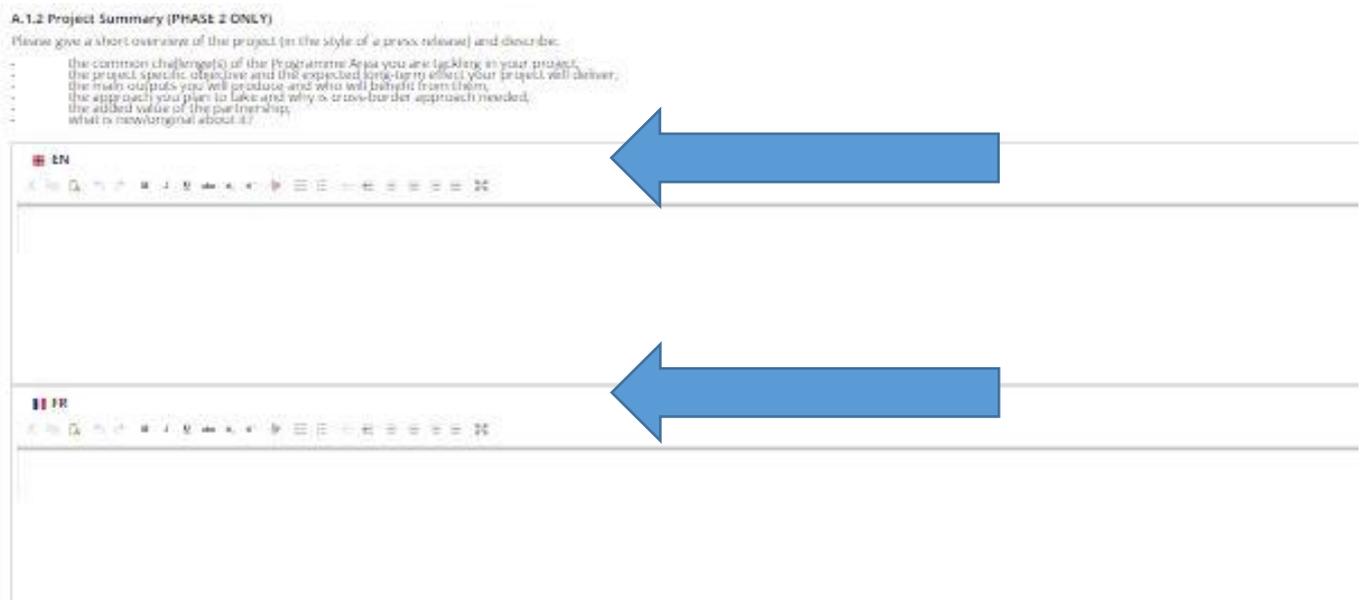
c) Insert your **project title**. The title should contain words describing the project’s content. We recommend that the title does not exceed 60 characters including spaces – **Please note that the project title can be the same as the project acronym**;

d) Insert your project **duration** for the period the project activities will be implemented. The duration is calculated automatically, in months. The official start date of the project is the date of approval by the SSC and related project expenditure is eligible from that date. However, all project activities which are implemented before the Grant Offer is signed are done so at the project’s own risk. Please be realistic when estimating the time that is needed for the implementation of all project activities.

The SSC dates are available on the [Programme website](#). You should consult with your [Programme Facilitator](#) to determine a likely date for approval. It will be possible to amend this date after final approval, so this date is not binding on the project.

e) Insert your Project Summary. You need to write a short overview of the project in English and French (**Fig. 11**).

Fig. 11 Application Form – Project Summary



A.1.2 Project Summary (PHASE 2 ONLY)
 Please give a short overview of the project (in the style of a press release) and describe:

- the context (challenges) of the Programme Area you are tackling in your project,
- the project specific objective and the expected long-term effect your project will deliver,
- the main outputs you will produce and who will benefit from them,
- the approach you plan to take and why a cross-border approach is needed,
- the added value of the partnership,
- what is new/original about it?

The screenshot shows two text input fields. The top field is for English (EN) and the bottom field is for French (FR). Both fields have a rich text editor toolbar above them. Two large blue arrows point from the right towards the input fields, indicating where to enter the summary text.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.2 Partner

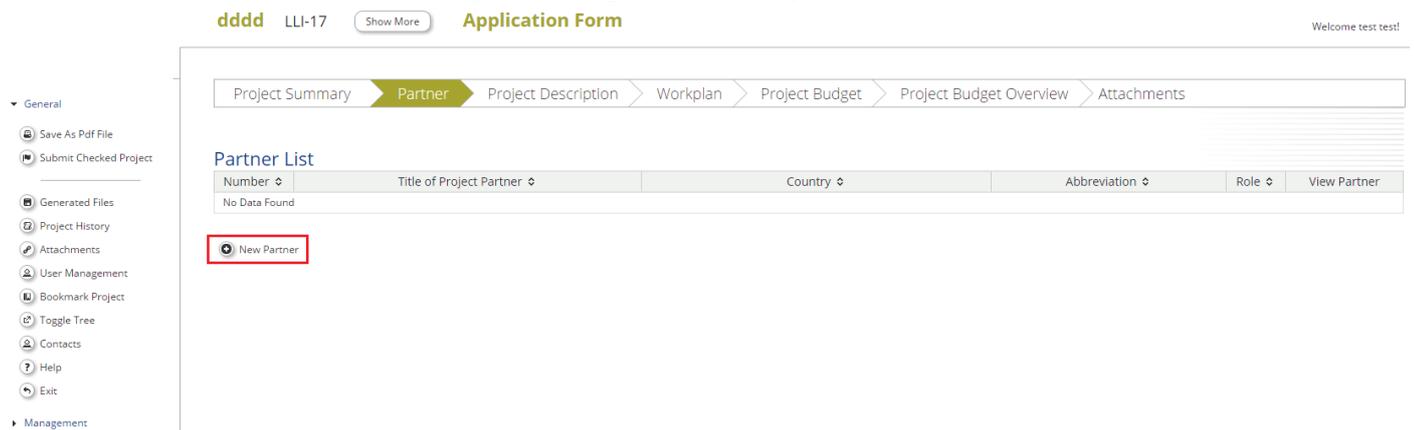
The section “Partner” is to be completed entering data about the LP and PPs participating in the project. This section contains basic information about the project partnership. According to Programme requirements, a project must

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involve at least one English and one French partner, which are registered or permanently located and actively operating in the Programme Area. The full requirements for a partnership are set out in Guidance Note 3 of the [Programme Manual](#).

To add information about LP or PP please enter section “Partner” and choose “New partner” (Fig. 12).

Fig. 12 Entering data about Project Partners



The screenshot shows a web application interface for entering project partner data. At the top, there's a navigation bar with 'Project Summary', 'Partner' (highlighted), 'Project Description', 'Workplan', 'Project Budget', 'Project Budget Overview', and 'Attachments'. Below this is a 'Partner List' table with columns: Number, Title of Project Partner, Country, Abbreviation, Role, and View Partner. The table currently shows 'No Data Found'. A 'New Partner' button is located below the table and is highlighted with a red box. On the left, there is a sidebar menu with options like 'Save As Pdf File', 'Submit Checked Project', 'Generated Files', 'Project History', 'Attachments', 'User Management', 'Bookmark Project', 'Toggle Tree', 'Contacts', 'Help', 'Exit', and 'Management'.

Information about each PP should be filled in. The LP is automatically defined as “PP1”.

To enter information about the LP and PPs please do the following:

1) In input section “LP / PP” (Fig. 13)

- select role of the PP in the project (LP or PP) from a drop-down list;
- insert Abbreviation and name of the organisation in its national language;
- insert name of the department / unit / division within the organisation (if relevant).

Fig. 13 Section “Project Partner”



The screenshot shows the 'Project Partner' input form for 'Lead Partner 1'. It consists of several input fields:

- Partner Role in the Project:** A dropdown menu with 'Lead Partner' selected.
- Partner Name:** A text input field with a small flag icon and 'EN' next to it, and a '255 Characters Remaining' indicator.
- Abbreviation:** An empty text input field.
- Department / unit / division:** A text input field with a small flag icon and 'EN' next to it, and a '255 Characters Remaining' indicator.
- Department / unit / division:** A second text input field with a small flag icon and 'FR' next to it, and a '255 Characters Remaining' indicator.

2) In section “Address” provide the PP address. Country and regions should be chosen from drop-down lists using NUTS classification system³. Please provide also webpage address (if applicable).

3) In input section “Legal and Financial Information”:

- select legal status of the PP from a drop-down list:

- If LP/PP’s institution is public authority, please select from a drop-down list – regional public authority, national public authority or local public authority;

- Specify whether your organisation is entitled to recover VAT based on national legislation for the activities implemented in the project (choose one option - “no/yes/partly”). If option “partly” is selected, please specify how VAT is going to be recovered. Please specify the VAT number of the organisation.
- if the organisation does not have VAT number, please untick the box, and specify another national identifying number as well as the type of identifying number in the next input field (ex: SIRET/SIREN company registration, charity registration).

4) In section “Legal Representative” specify the contact details of the organisation authorised representative, i.e. the person authorised to commit organisation’s resources (name, last name, e-mail address, telephone) and in input section “Project Coordinator” provide contact details of the project coordinator, i.e. the officer implementing the project (name, last name, e-mail address, telephone).

5) In section “Experiences of Partner” please enter information about the organisation’s thematic competences and experiences relevant for the project.

6) In section “Benefit” please describe the benefit that the organisation gets from participating in the project.

7) In section “Other International Projects” specify information about the organisation’s experience in participating in and/or managing EU co-financed projects or other international projects.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.3 Project Description

This section provides information on project context (relevance and strategy) and cooperation character which will be assessed during the quality assessment according to the strategic criteria. Detailed information about the quality assessment criteria can be found in Guidance Note 5 of the [Programme Manual](#).

3.1.3.1 Project Relevance

- **Common Territorial Challenge**
- **Project Challenges and Approach**
- **Cross Border added value**
- **Value for money**

³ NUTS stands for *Nomenclature of Territorial Units for Statistics*, and refers to geographical areas used for gathering statistics by the European Union. The full list of NUTS3 areas in the programme can be found in Guidance Note 3 of the [Programme Manual](#).
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Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.3.2 Project Focus

The sub-section “Project Focus” presents the intervention logic of the project which is composed of the following elements.

- **Programme Priority Specific Objective**
- **Project Specific Objective**
- **Programme result indicator**
- **Project main results**

Please also provide information about the long-term strategy of the project:

- **Durability / sustainability of project outputs and results**
- **Transferability of project outputs**

For more information on the programme intervention logic, please consult Guidance Note 2 of the [Programme Manual](#).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.3.3 Project Context

Information provided in sub-section “Project Context” will be used for project’s strategic assessment according to criteria “Project’s context (relevance and strategy), and cooperation character”. For more detail on these criteria, please consult Guidance Note 5 of the [Programme Manual](#).

To fill in the sub-section “**Project Context**” please do the following:

- 1) Specify information in the input field “**Wider strategies and policies**” by describing project’s contribution to European/national/regional/local strategies and policies, particularly, those concerning the project or Programme Area.
- 2) Specify information in the input field “**Synergies**” by describing the synergies with past or current EU and other projects or initiatives the project makes use of. Please describe what added value the current project would bring to any previously funded projects.
- 3) Specify information about the “**Location of project activities**” by listing the NUTS codes for the relevant areas of the Programme Area. Please also indicate if any of the activities will be implemented outside of the Programme Area? If yes, please explain why it would not be possible to do it within the FCE area

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.3.4 Horizontal Principles

Please complete the sub-section "Horizontal Principles" and indicate whether the project will have positive, neutral or negative impact on each horizontal principle and justify the choice in the description area.

All projects supported by the Programme must be in line with horizontal principles:

- 1) Sustainable development;
- 2) Equal opportunities and non-discrimination;
- 3) Equality between men and women.

Important notice: Please remember to click "Save" button to save the data entered, otherwise data will be lost!

3.1.4 Work Plan

The section "Work Plan" sets out the timeline of the project activity, broken down by Work Packages. Information presented in this section will be assessed according to strategic criteria "Project's contribution to Programme's objectives, results and project main outputs," and as a part of the operational criteria for "Management," "Communication," and "Workplan" sections. For more information on these criteria please consult Guidance Note 5 of the [Programme Manual](#).

Please consider some useful tips for the preparation of the work plan:

- Plan the activities in a logical way and in chronological order.
- Evaluate the time needed to carry out all the activities.
- Plan time generously in the case of data comparison or harmonisation processes; partnerships require a lot of time to agree on the details.
- Be aware that reporting and communication take time.
- Include activities that foster further use of the project main outputs or continuation of the project work.

Before preparing the work plan please be familiar with the following definitions:

Work Package (WP) – a group of activities defined in the work plan. The programme requires 2 mandatory Work Packages (Management (WP M) and Communication (WP C), and then partners define the substantive activities of their project. In addition, there is a WP P, which should contain details of the Project Preparation. For more details on Work Packages, please consult Guidance Note 3 of the [Programme Manual](#).

Project activities – specific tasks planned by the LP/PPs in order to reach the deliverables. Each WP (except WP "Preparation") is divided into activities. Activities must lead to the development of one or more project main outputs.

Project deliverables – the physical evidence of what has been produced through an activity or as the physical evidence/support of the project main output that was produced through an activity. Project deliverables are not requested to be specified for WP "Preparation".

Project main outputs – the outcomes obtained following the implementation of project activities. Each project main output should be captured by a **Programme Output Indicator** and should directly contribute to the achievement of the project result.

Target group – individuals and/or organisations directly positively affected by the project main outputs. They do not necessarily receive Programme funding or even be directly involved in the project. The target groups may exploit project main outputs for their own benefit.

Please note that the Programme developed a [glossary of terms](#).

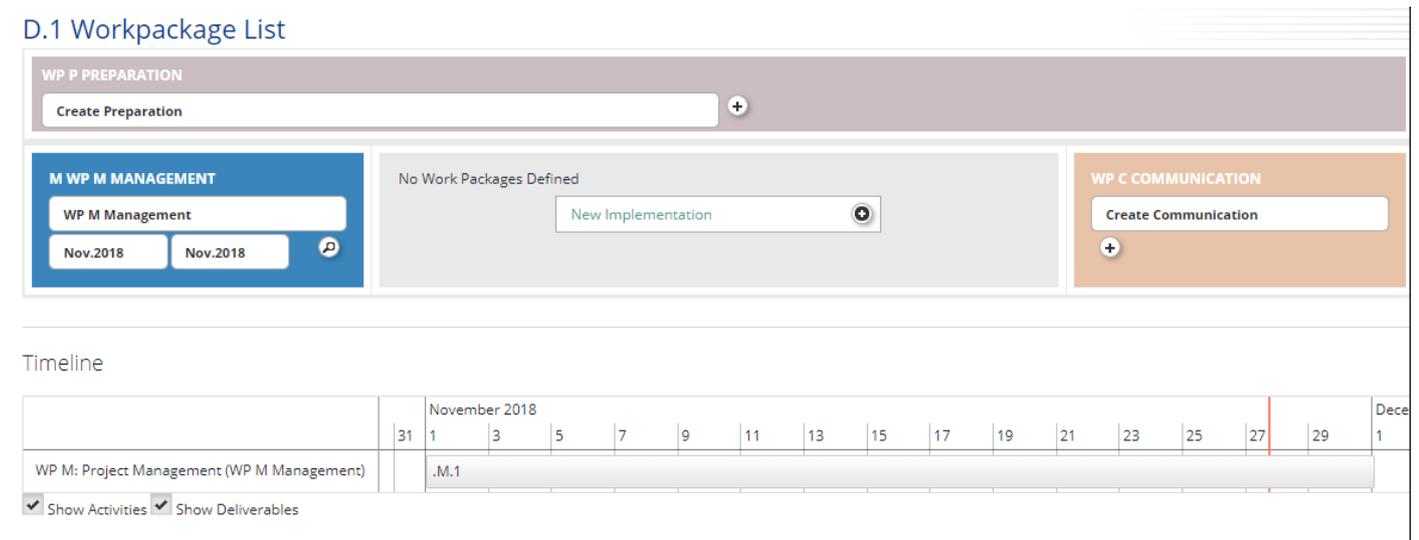
It is important to create the Work Plan before creating the budget, as the budget entries will need to be categorised per Work Package.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.4.1 Work Package List

The first sub-section “Work Package List” presents an overview of all defined WPs and timeline for the project implementation (as a Gantt chart⁴) with displayed project main outputs, activities and deliverables (**Fig. 14**).

Fig. 14 Work Package List



There are five different types of WPs to be used by the project for activities planning:

- 0) **WP P Preparation** – **mandatory** for all projects. 1 per project
- 1) **WP M Management** – **mandatory** for all projects. 1 per project
- 2) **WP T Implementation** – **mandatory** for all projects. A maximum of 5 per project is allowed by the Programme.
- 3) **WP C Communication** – **mandatory** for all projects. 1 per project

⁴ Gantt chart illustrates the start and finish dates of the terminal elements and summary elements of a project. Terminal elements and summary elements comprise the work breakdown structure of the project.

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Important notice: For WP P, WP M and WP C, once one of each is created, the sign  will disappear as only one of each is allowed. This does not mean those WPs will be locked, the applicant can edit them. For implementation WPs the “new implementation +” button will still be available until reaching the maximum number of WPs allowed.

- WP P Preparation

The WP “Preparation” is mandatory for projects, which will request preparation costs to be paid by the Programme i.e. a lump sum of EUR 30,000 (ERDF co-financing) for preparation of the application.

The preparation cost lump sum will be paid to the approved projects that have signed Grant Offer Letter with the MA.

To create the WP “Preparation” please enter section “Work Package List”, click on icon  next to the “Create Preparation” box. **Please note that there could be only one WP “Preparation” per project.**

Please provide a summary description of activities carried out and contribution of each Partner.

There are specific rules on planning of the preparation costs in the project budget, please follow the instructions in the sub-section “Partner Budget” of this guidance.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

- WP M Management

WP “Management” is mandatory for all projects and **should contain the description of all activities related to the management of the project. Please note that there can be only one WP M “Management” per project.**

To enter the WP M “Management” please enter section “Work Package List” and click on “magnifying glass” icon  in section “Management.”.

Project management is a mandatory Work Package for all projects and is automatically set as WP1. Click on the Work Package to insert its contents. Define the responsible partner for this Work Package and indicate other partners’ involvement in it.

Give a summary description of the activities and partner contributions related to the Work Package. Describe how the management on the strategic and operational level will be carried out in the project, specifically:

- Structure, responsibilities and procedures for the day-to-day management and co-ordination;
- Name and background of the management team (project, finance & communication officer)
- Communication within the partnership;
- Reporting and evaluation procedures;
- Risk and quality management;
- Procedure and planning for the selection of the FLC;
- Arrangements planned for all Partners to attend training.

Describe activities, their start and end dates in this WP, as well as the deliverables and their target values (i.e. quantification). Please note that each activity must have a deliverable. We recommend you do not have a large number of deliverables under one activity. We advise you split the activity into separate activities with a smaller

number of deliverables. Describe how PPs are going to meet organisational, national and EU procurement requirements (if applicable).

Important notice: Please note that there are no automatic checks on the dates entered, therefore we advise you to check that they are correct before submission.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

- WPs T Implementation

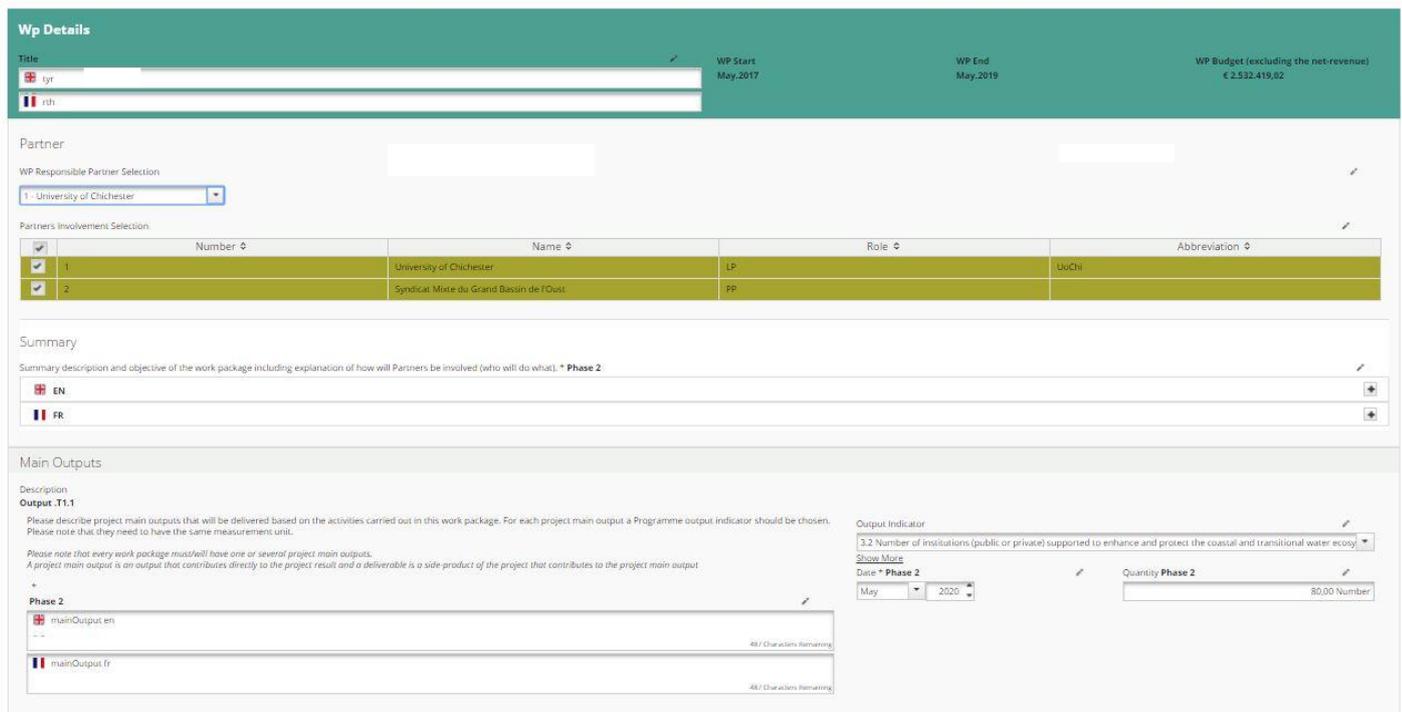
These Work packages set out the substantive work of the project. It is possible to have up to 5 implementation Work Packages depending on how many elements make up your project (WP T1 to T5).

The first step is to input the title of the WP and to select the responsible partner from the dropdown list. In the WP summary box, **provide an explanation on the partners’ involvement in it. Give a summary on the WP and its objectives.**

All Output Indicators are linked to the Programme’s Specific Objectives and their Output Indicators (see below). Describe what the main outputs of the Work Package are and select the indicator(s) you will use to follow how the output is being achieved. **Remember you should only select the Output Indicator(s) of your chosen Specific Objectives, and not the indicators from other Programme Specific Objectives. Select the relevant Output Indicator(s) in the same way depending on which Programme Specific Objective your project contributes to.**

Fig. 15 Implementation WPs

WP Implementation T1



Wp Details

Title: WP Start: May,2017 WP End: May,2019 WP Budget (excluding the net-revenue): € 2.532.419,92

Partner:

WP Responsible Partner Selection: 1 - University of Chichester

Partners Involvement Selection

Number	Name	Role	Abbreviation
1	University of Chichester	LP	UoCh
2	Syndicat Mixte du Grand Bassin de l'Oust	PP	

Summary

Summary description and objective of the work package including explanation of how will Partners be involved (who will do what). * Phase 2

EN FR

Main Outputs

Description

Output .T1.1

Please describe project main outputs that will be delivered based on the activities carried out in this work package. For each project main output a Programme output indicator should be chosen. Please note that they need to have the same measurement unit.

Please note that every work package must/will have one or several project main outputs. A project main output is an output that contributes directly to the project result and a deliverable is a side-product of the project that contributes to the project main output

Phase 2

mainOutput.en 487 Characters Remaining

mainOutput.fr 487 Characters Remaining

Output Indicator

3.2 Number of institutions (public or private) supported to enhance and protect the coastal and transitional water ecosy

Show More

Date Phase 2: May 2020 Quantity Phase 2: 80,00 Number

If your Work Package has more than one output, the other outputs can be added by clicking “add output” at the bottom of the main outputs section.

The fields for relating to the Output (Title, Description, and Output Indicator of Chosen Specific Objective) are automatically created for every Work Package. Fill these sections in for each Work Package that contributes to the Programme Output Indicators. If a Work Package does not directly contribute to one of the Output Indicator, the fields should be used using the button ‘Remove Output.’

If two Work Packages are contributing to the same specific Output Indicator, indicate it only in one of the Work Packages as this indicator will be calculated automatically adding up all Output Indicators from all Work Packages. For example, if each WP is a component part of a product that counts for 1 Output, then only enter it in one WP. However, if each WP is independently contributing to the outputs, then the relevant contribution should be indicated in each WP.

Next, define the target groups which will use the main outputs either by choosing the relevant one(s) from the dropdown menu or manually writing the name(s) of your target group(s). In the Target Groups section. This is done only once per Work Package.

The final step is to fill out the activities and deliverables and describe them. **An Implementation WP can have a maximum of 5 activities.** Also provide their start and end dates as well as target values. You can add activities and deliverables, if relevant, to the implementation activity. Please note each activity must have at least 1 deliverable. It is possible to have multiple deliverables, however we would recommend that you don’t not to have a large amount of deliverables under one activity, but rather to split the activity into separate activities with a smaller number of deliverables.

Remember to use the relevant boxes to describe how PPs are going to meet organisational, national and EU procurement requirements (if applicable).

Important notice: Please note that there are no automatic checks on the dates entered, therefore we advise you to check that they are correct before submission.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

- WP C Communication

First define the responsible partner(s) for the Work Package. **Provide an explanation on the partners’ involvement in it. Give a summary of the WP and its objectives.**

In this section describe how the communication will be carried out in the project, i.e. what the communication strategy is.

Ensure that you describe activities, their start and end dates in this WP, as well as the deliverables and their target values (i.e. quantification). Please note each activity must have a deliverable. We recommend you do not have a large number of deliverables under one activity. We advise, instead, to split the activity into separate activities with a smaller number of deliverables. Describe how PPs are going to meet organisational, national and EU procurement requirements (if applicable).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.4.2 Target groups

This section provides an overview of the target groups selected within WPs “Implementation”. Please provide a description of each target group and quantify it. The target value should reflect individuals and/or organisations directly positively affected by the project main outputs. They do not necessarily need to be in receipt of Programme funding or be directly involved in the project, the target groups may exploit project main outputs for their own benefit. The targets groups relevant for the Programme are the following:

Nr	Main category	Examples	Sub category	Measurement unit
1	local public authority	municipality, etc.		[number of organisations]
2	regional public authority	regional council, etc.		[number of organisations]
3	national public authority	ministry, etc.		[number of organisations]
4	sectoral agency	local or regional development agency, environmental agency, energy agency, employment agency, etc.		[number of organisations]
5	infrastructure and (public) service provider	public transport, utility company (water supply, electricity supply, sewage, gas, waste collection, etc.), airport, port, railway, etc.		[number of organisations]
6	interest groups including NGOs	international organisation, trade union, foundation, charity, voluntary association, club, etc.		[number of organisations]
7	higher education and research	university faculty, college, research institution, RTD facility, research cluster, etc.		[number of organisations]
8	education/training centre and school	primary, secondary, pre-school, vocational training, etc.		[number of organisations]
9	enterprise			[number of enterprises]
10	SME	micro, small, medium		[number of SME]
11	business support organisation	chamber of commerce, chamber of trade and crafts, business incubator or innovation centre, business clusters, etc.		[number of organisations]
12	International organisation, EEIG	under national law, under international law	1) International organisation under national law 2) International organisation under international law	[number of organisations]
13	General public			[number of people]
14	Other			

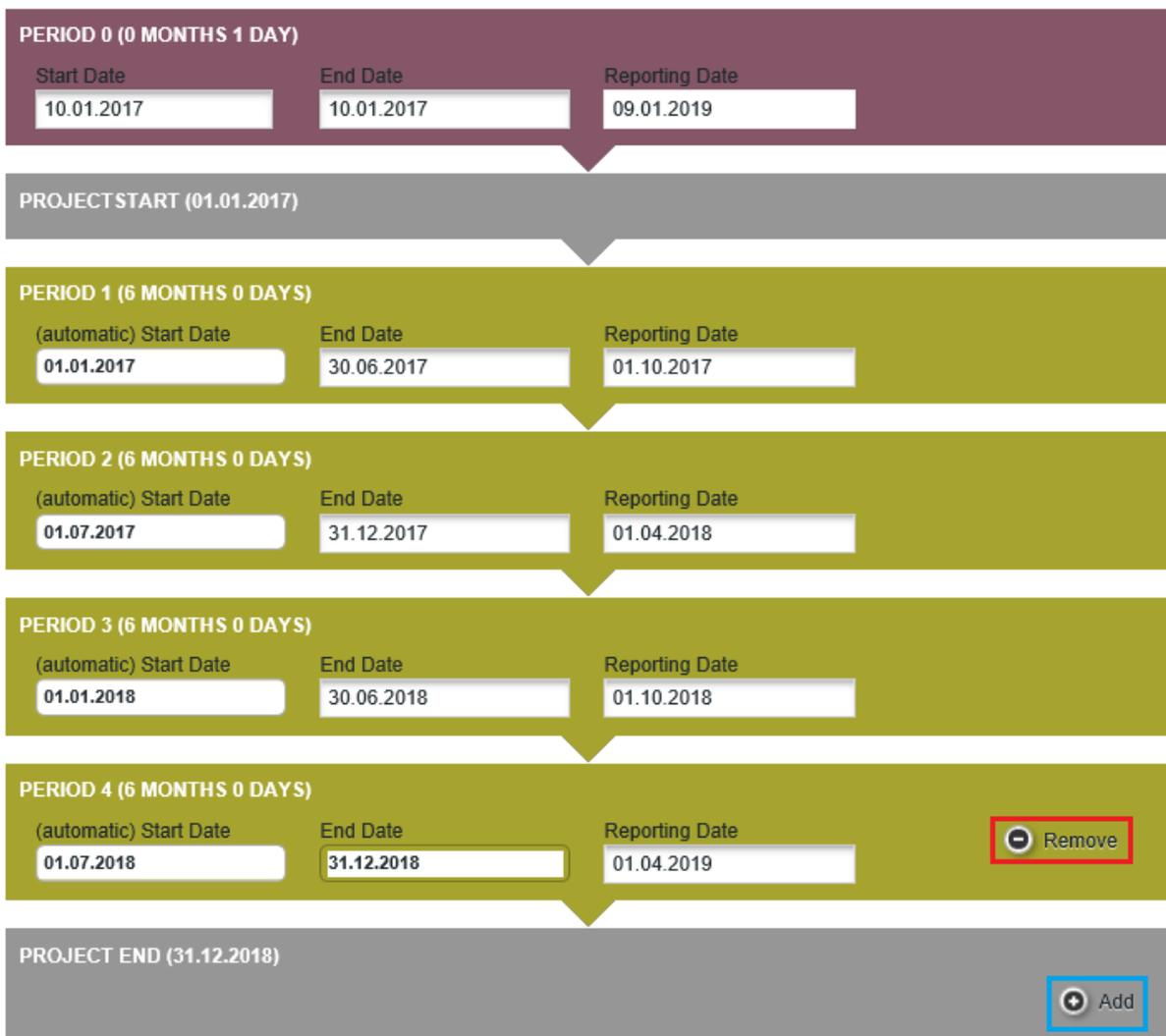
Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

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3.1.4.3 Reporting Periods

Before filling in the budget, please complete the section, “Define Periods,” to set reporting periods for the project (Fig. 16). As a Programme rule, 6 months reporting periods should be indicated. Please note reporting periods must be specified manually by choosing dates on the calendar. To add or remove reporting periods, please click buttons “Remove” or “Add”. The reporting date must be also be entered manually by adding up to four months to the end of respective reporting period. Please note dates can be amended after project approval and before the signature of the Grant Offer Letter. The JS may request they are amended to ensure it has the capacity to process claims in a timely manner.

Fig. 16 Define Periods



Period	Duration	Start Date	End Date	Reporting Date	Actions
PERIOD 0	0 MONTHS 1 DAY	10.01.2017	10.01.2017	09.01.2019	
PROJECT START (01.01.2017)					
PERIOD 1	6 MONTHS 0 DAYS	01.01.2017	30.06.2017	01.10.2017	
PERIOD 2	6 MONTHS 0 DAYS	01.07.2017	31.12.2017	01.04.2018	
PERIOD 3	6 MONTHS 0 DAYS	01.01.2018	30.06.2018	01.10.2018	
PERIOD 4	6 MONTHS 0 DAYS	01.07.2018	31.12.2018	01.04.2019	Remove
PROJECT END (31.12.2018)					
Add					

All periods should cover 6 months, with the exception of Period 0 which covers the preparation phase, Period 1 which covers the first period and Period x which covers the project end date. Period x is the last period of the project, start at the end of project implementation phase and last 3 months maximum (as indicated in the Grant Offer Letter).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.5 Project Budget

Important notice: Prior to filling in the project budget on eMS, you must fill in the section “Partner” (minimum PP organisation data should be entered) and the section “Define Periods” of the Application Form. Otherwise you will not be able to access the budget. It is important to create the Work Plan before creating the budget, as the budget entries will need to be categorized per Work Package.

In this section you must plan the budget for implementation of project activities. Information presented in this section of the AF will be assessed during quality assessment according to operational assessment criteria “Budget”. Before preparing the project budget, we strongly advise you read the Guidance Note 8 of the [Programme Manual](#).

Please consider some useful tips for the preparation of the project budget:

- Be realistic; check real costs.
- Project budget should reflect PPs’ involvement in the activities planned.
- Be aware that budgeting takes time therefore start early enough.
- Realistic approach to the inevitable delays at project start.

A working document (in excel format) has been published by the Programme to help you to draft your budget and is available from the downloadable documents tab of our [Programme website](#):

The document “eMS_Project Budget” is composed of several tabs where the following project information is requested:

- the name of each Partner, starting with the Lead Partner
 - the total planned budget for each Partner per WP and per BL
 - the co-financing rate for that Partner (each cell is limited to a maximum of 69%).
 - the amount of contributions which will be private/public
- for the details on external match-funding and project revenue it is possible for each PP to fill in its personal budget in eMS by its own. To do this, the LP needs to assign modification rights for each PP (see instructions in section 2.3 “User Management”). It is up to the project partnership to decide whether each PP fills in its personal budget or the LP will fill in budgets for each PP on behalf of all partnership. Please bear in mind that granting modification access allows PPs to amend any part of the application.

You can get access to PP’s budget form in two ways (Fig. 17):

- 1) Enter section “Partner Budget” and click on the title of LP/PP in the list of PPs;
- 2) Enter section “Partner Budget” and click on “Define Budget” for the relevant PP in the list of PPs.

Fig. 17 Access to Project Partner’s budget

Number ↕	Title of Project Partner ↕	Country ↕	Abbreviation ↕	Role ↕	Budget
1	test partner	LIETUVA	LP_1	Lead Partner	<input checked="" type="checkbox"/> Define Budget <input type="checkbox"/> Define Contribution
2	project partner 2	LIETUVA	PP_2	Project Partner	<input type="checkbox"/> Define Budget <input type="checkbox"/> Define Contribution

Important notice: On the top of section with LP/PP’s budget you must select the use of flat rates – tick the box “Budget flat rates” (Fig. 18). If this is not selected it will lead to errors within the budget.

Fig. 18 Budget flat rates

Budget For Project Partner 1 - test partner (LP)

Budget flat rates

Budget flat rate



Recalculate budget

After that, eMS will inform you the sub-budget lines for which the flat rates are applied will be hidden (Fig. 19).

Fig. 19 Message about flat rates



Then, the flat rate for BL “Office and Administration” costs is automatically selected with a rate of 15% (Fig. 20). **Please do not change the rate because it is defined for all projects.** More information in the Guidance Note 8 of the [Programme Manual](#).

Fig. 20 Setting flat rates

Budget flatrates

Budget Flat rate

Flatrate Staff

Flatrate BL2 * 15.00%

 Recalculate Budget

If you would like to choose flat rate for staff costs, please tick box “Flat rate staff” and enter rate 20%, which is set for all projects and cannot be changed.

Important notice: The box “Flatrate BL2” has to be ticked before inputting any data in the budget.

Important notice: The rate of “Flatrate BL2” has to be 15% (Fig. 20)

Detailed information about planning staff are presented below:

Fig. 21 Expenditure categories per WPs

Budget Line	WP P - WPO Preparation	WP M - WP1 Management	WP T1 - [redacted]	WP T2 - [redacted]	WP T3 - [redacted]	WP T4 - [redacted]	WP T5 - [redacted]	WP C - WP2 Communication	Sum
BL1 Staff costs	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 219.000,00
	€ 0,00	€ 60.000,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 219.000,00
	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 24.000,00	€ 0,00	€ 0,00	€ 135.000,00	€ 219.000,00
BL2 Office and administration	€ 0,00	€ 9.000,00	€ 0,00	€ 0,00	€ 3.600,00	€ 0,00	€ 0,00	€ 20.250,00	€ 32.850,00
BL3 Travel and accommodation	€ 0,00	€ 32.000,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 52.000,00
	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 20.000,00	€ 52.000,00
BL4 External expertise and services	€ 0,00	€ 102.000,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 2.577.000,00
	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 75.000,00	€ 2.577.000,00
	€ 0,00	€ 0,00	€ 0,00	€ 0,00	€ 2.400.000,00	€ 0,00	€ 0,00	€ 0,00	€ 2.577.000,00
BL5 Equipment									€ 0,00
BL6 Investment									€ 0,00
Net Revenue									€ 0,00
Sum	€ 0,00	€ 203.000,00	€ 0,00	€ 0,00	€ 2.427.600,00	€ 0,00	€ 0,00	€ 250.250,00	€ 2.880.850,00

Entering costs

Click on icon  for the WP and BL under which costs shall be planned. You will see another pop-up window in which you should enter detailed information about the costs (Fig. 22). Please be aware there is a slightly different interface for BL1, staff costs, which is further explained in the relevant section of this manual.

Important notice: Please do not enter any budget in the first column “WP Preparation”, these costs are covered by the preparation cost lump sum.

Fig. 22 Entering costs

Update Work Package Budget For 'WP M - WP1 Management' - 'BL4 External expertise and services'

Save Exit

N/A please do not fill in the below box	Total	Description
<input type="text"/>	€ 0,00	<input type="text"/>

Save Exit

Important notice: Due to technical reasons, the boxes under the column “N/A” (first column on the left –Fig. 22) must remain empty. It is however compulsory to enter a description of the budget line in the “description” boxes (last column on the right).

Important notice: Due to technical reasons, the description of costs needs to appear in both languages on the eMS comment box. Please specify the following data:

- 1) In input field “total” please indicate the total budget for the budget line under the Work Package.
- 2) In input field “description” please provide a description of the costs.

- **BL “Staff costs”**

Staff costs can be planned and reported either by:

- 1) Real costs method, when real expenditure is reported and justified with the supporting documents; or
- 2) Flat rate method (20% of total eligible direct costs of PP), when PP does not need to document that expenditure has been incurred and paid.

It is possible to choose different staff costs reporting method for each PP. A project partnership can also choose to have one method for the project.

Important notice: Staff costs reporting method cannot be changed during project implementation.

- **Flat rate**

If you choose to apply the flat rate method, please tick the box “Flat rate staff” and enter a rate of 20%, which is set for all projects and cannot be changed (Please see the Guidance Note 8 of the [Programme Manual](#)). If flat rate method is applied, expenditures lines cannot be created under BL “Staff costs”, since staff costs are automatically calculated.

Important notice: If during the budget preparation phase, you change method for planning and reporting staff costs, please press button “Recalculate Budget” (Fig. 23).

Fig. 23 Recalculate budget

Budget flat rates

Budget flat rate



Flat rate staff



Flat rate office



15,00%

 Recalculate budget

○ **Real costs**

To enter the costs for each project staff member, please click on icon and a pop-up window will appear (Fig. 24).

Fig. 24 Costs under BL “Staff costs”

N/A please do not fill in the below box		Total	Description
Select One Staff Type		€ 0,00	
Select One Unit Type			

 Save  Exit

Please enter the following data:

- 1) In field “**total**” please indicate the total budget for the budget line under the Work Package.
- 2) In field “**description**” please provide a description of the costs. It corresponds to the description box of the Budget Excel working document.

Important notice: You do not need to select any value in the first column dropdown list

- **BL “Office and Administration”**

It is not possible to enter costs under BL “Office and Administration” because a 15% flat rate of BL “Staff costs” is **automatically applied**. Please refer to Guidance Note 8 of the [Programme Manual](#) for further detail.

- **BL “Travel and Accommodation”**

Press icon  to enter detailed information on costs in a pop-up window: enter **description** and **total costs**.

Please do not forget to plan travel and accommodation costs for participation in the Programme trainings or events under the WP “Management”.

Please be aware that project preparation costs should not be included in BL3 as they are covered by the preparation cost lump sum. The preparation costs are attributed to the LP budget.

- **BL “External Expertise and Services”**

Press icon  to enter detailed information on costs in a pop-up window: enter **description** and **total costs**.

Important notice: Please note FLC costs for PPs should be planned under BL “External expertise and services”, with the exception of the FLC checks being carried out by internal audit services for British universities or British local authorities. In this case, FLC internal costs should be planned under BL “Staff costs”.

- **BL “Equipment”**

Press icon  to enter detailed information on costs in a pop-up window: enter **description** and **total costs**.

A description of equipment items and specifications must be provided within the WPs as description of deliverable.

- **BL “Infrastructure and Works”**

Press icon  to enter detailed information on costs in a pop-up window: enter **description** and **total costs**.

- **“Net Revenue”**

When the project is expected to generate revenue, these net revenues must be included in the BL “Net Revenue”. Single aggregated amount is to be included for the entire WP and period.

Please carefully read information about revenue generation in Guidance Note 10 of the [Programme Manual](#).

Defining partner’s contribution

Please enter section “Partner Budget” and click on button “Define Budget” for the relevant PP in the list of PPs.

Fig. 25 Defining partner’s contribution in Partner List

Partner List

Number ↕	Name ↕	Nationality ↕	Abbreviation ↕	Role ↕	Budget
1	test partner	ČESKÁ REPUBLIKA	LP_1	LP	 Define Budget  Define Contribution
2	test partner 2	LIETUVA	PP_2	PP	 Define Budget  Define Contribution

In section “Define Contribution” based on entered budget in section “Project Budget” you will see a breakdown of the project budget by ERDF co-financing (maximum 69%), co-financing (31%) and total eligible budget.

Important notice: Please ensure you enter the amount of contribution calculated by EMS (Fig. 26).

Fig. 26 Partner contribution

Partner Contribution

Partner Contribution Rate

	Amount	Cofinancing rate
Program Cofinancing	€ 0,00	69,00 %
Partner Contribution	€ 0,00	
Partner Total Eligible Budget	€ 0,00	

Source of Contribution

Contribution Source	Legal Status*	% of Total Partner Contribution	Amount	Options
Conseil départemental du	public	0,00 %	€ 0,00	+ Create Partner Contribution
Sub Total Public Contribution		0,00 %	€ 0,00	
Sub Total Private Contribution		0,00 %	€ 0,00	
Total			€ 0,00	
Total Target Value			€ 0,00	
Total Public Expenditure			€ 0,00	

In Kind Contribution

In Kind Contribution Included

No

Total Amount

Save

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

3.1.6 Project Budget Overview

The overall project budget entered at partner level can be seen in section “Project Budget Overview”.

There are different tables generated automatically to show the project budget from different perspectives:

Project Budget Overview (Total Values)

- Programme Co-financing
- Project budget per Partner per Budget Line
- Project budget per Period
- Project Budget per Partner per Work Package
- Project budget per Work Packages and Budget Lines
- In-Kind Contribution

Project Budget Overview (ERDF)

- Project budget per Partner per Budget Line
- Project Budget per Budget Line
- Project Budget per Work Package

3.1.7 Attachments

In this section you must upload annexes according to Guidance Note 4 of the [Programme Manual](#).

The Mandatory attachments are:

- Annex 1: De Minimis Form (for each PP)
- Annex 2: Description of project Investment (if any)
- Draft Partnership Agreement
- Letters of Engagement (In case of external match-funding or shared costs)
- Letters of Intent and organisation charts (for each PP)
- For organisations which are private sector (including charities), a copy of the last three years of accounts must be provided

Additional attachments:

- Covering Letter

Important notice: Please be aware if any of the above mandatory attachments are missing when submitting, the project may be declared ineligible.

Important notice: Please note only the following type of files can be upload on eMS: PDF, JPEG, JPG, ZIP, DOC, DOCX, XLS, and XLSX. If documents in other formats need to be added, we recommend they are compressed into a zip file. Please also note the maximum size per document to be uploaded is 8MB. It is the responsibility of the applicant to ensure all attachments are uploaded in eMS, the JS may not accept documents sent by other means.

Please do not use special characters for naming files uploaded on eMS. Be aware accents are considered as special characters by eMS. Special characters may prevent the downloading files.

To upload annexes, under the “attachments” tab, please click “Upload” and select the relevant documents. Once the documents are uploaded, you will see them in section “Uploaded File List” (Fig. 27).

Fig. 27 How to upload attachments to the Application Form

Attachments

Attachments

+ Upload

Uploaded File List

<input type="checkbox"/>	Filename ↕	Filetype ↕	Date ↕	User ↕	Description	Options
<input type="checkbox"/>	Draft PA.pdf	pdf	28.11.2018			 Comment

[Download Selected Files](#)

Important notice: Please be aware that once the attachments are uploaded in eMS, it is not possible to delete them. If documents are uploaded by mistake, please indicate which documents should not be considered by the Programme Bodies using the description section.

3.1.7.1 Annex 1: De Minimis Form (for each PP)

You are asked to complete this declaration of previous State aid received under the De Minimis rule

The Annex 1: De Minimis Form is available on the [Programme website](#):

The declaration must be signed by a legal representative of each partner. A legal representative must be a person who has the authority to commit their organisation to take part in the project.

3.1.7.2 Annex 2: Description of project Investment (if any)

If you foresee investment for the project, you will be asked the following questions:

- Description
- Justification
- Location
- Risk associated with the investment
- Investment documentation
- Ownership

Further instruction is given directly on Annex 2: Description of project Investment, which is available on the [Programme website](#).

Please fill this annex as many times as needed. All the sections need to be completed for each investment. Once completed, please convert the document into PDF (menu file – « export ») and upload it on eMS under the tab “attachments”.

3.1.7.3 Draft Partnership Agreement

The Draft Partnership Agreement should include provision on shared cost calculation methodology (if applicable), Intellectual property rights (if applicable) and preparation cost lump sum partner allocation.

The Partnership Agreement template is available on the [Programme website](#).

Once completed, please convert the document into PDF (menu file – « export ») and upload it on eMS under the tab “attachments”.

The final signed Partnership Agreement will be presented to the Managing Authority after the project approval and before the Grant Offer Letter can be signed.

3.1.7.4 Letter of Engagement

If there is external match-funding in the project budget, signed Letters of Engagement for each organisation contributing to the project are needed.

This also applies to Project Partners in case of shared costs. The Letter of Engagement is a commitment to support the Programme activities and verifies that the organisation is willing to commit financially to the project.

The amounts reported in the letter must correspond exactly to the amounts stated in the AF and must be in Euros.

The Letter of Engagement template is available on the [Programme website](#).

The Letters of Engagement must be signed by a legal representative of the organisation providing funding to the project.

3.1.7.5 Letter of intent (for each PP)

The Letter of Intent template is available on the [Programme website](#).

3.1.7.6 Accounts

For organisations which are private sector (including charities), a copy of the last three years of accounts must be provided. If the organisation in question is less than three years old, all available accounts should be provided, including draft accounts if a full year set of accounts is not available.

3.1.7.7 Covering Letter

The recommendations made by the Selection Sub Committee in relation to the Intervention Logic Outline should be addressed throughout the Application Form. However, in some cases, it may be difficult to address some of them in the AF, specifically when responding to the recommendations which require the partners to give details on:

- Something which does not directly relate to the future implementation of the project, such as difficulties met during the preparation phase;
- Misunderstandings of the meaning of an element of the Intervention Logic Outline;
- **Issues related to State Aid or Revenue;**
- How private sector partners will fund their participation in the project, taking into account both the match funding and the need to cover the project cash flow. If the source of funds is external, then a corresponding letter of engagement indicating this amount must be included. If use of overdraft or similar facilities are planned, which are not the companies own funds, evidence of these facilities should be provided.

In these cases, the applicants may write a covering letter to address the issues mentioned above. The covering letter is not a compulsory annex of the AF, except for a statement on how private sector partners will fund their participation (if applicable).

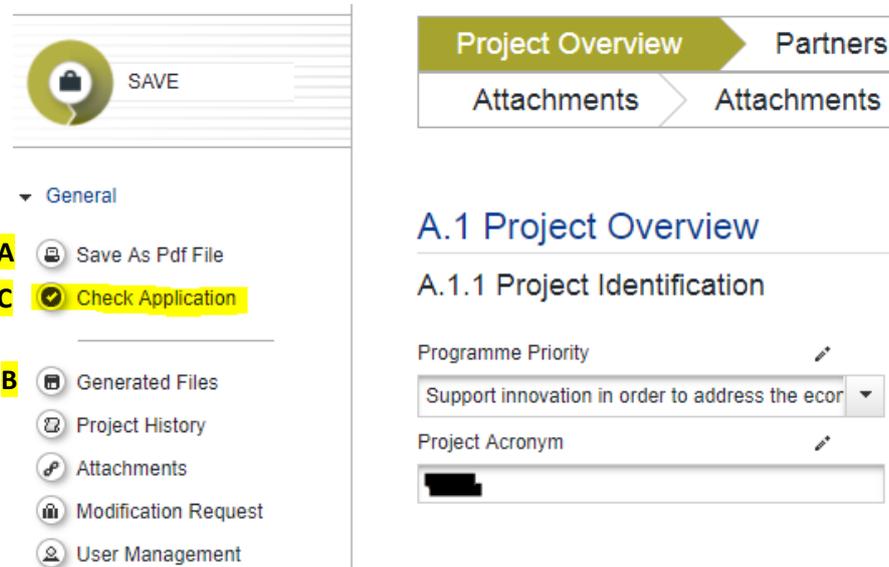
In general, it should **not be longer than 2 pages, apart from sections which deal with the issues on State Aid or Revenue**. For these sections partners may use as many pages as necessary to fully explain the issues. In the event of large numbers of recommendations given to the project in response to an Intervention Logic Outline this can be extended to 5 pages with permission from the JS. The covering letter must be submitted in both English and French.

3.2 Submitting the Application Form

When the Application Form is completed, please generate it as Pdf file by clicking on left side menu “Save as Pdf File” and then download it from “Generated files”(Fig. 28, A and B), print out the Application Form and carefully check whether all mandatory fields are filled, correct information is presented and required annexes are uploaded. **Please remember eMS does not check correctness of entered information as well as whether all fields are filled in.**

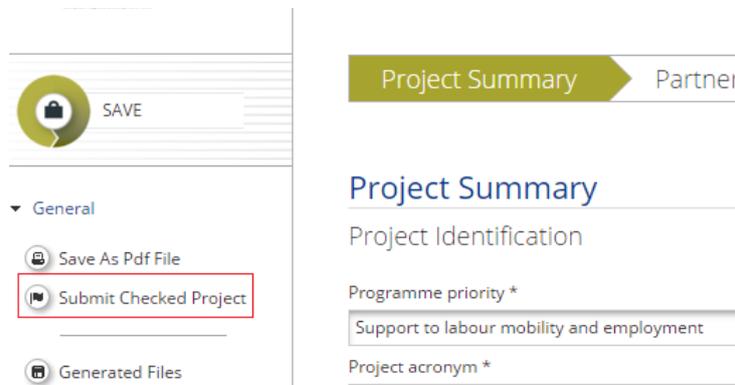
After having checked the application, it must be submitted to the JS. To submit the Application Form firstly click on the button “**Check application**” (Fig. 28, C)

Fig. 28 Check the application



After that, if eMS does not identify any errors, the functionality to submit the Application Form will be made accessible. On the left side menu click button “**Submit Checked Project**” (Fig. 29).

Fig. 29 Submit Checked Project



After submission of the application, you will receive an email confirmation the application has been submitted. **A signed electronic version of the Application Form then needs to be sent to the JS within 5 working days of submission on eMS.** To produce this version, you should go back into the project after submission, and select, “Save as PDF file” (Fig. 29). This will produce a PDF of the application form with the Word “Submitted Version” on the front page that will be accessible in the section “Generated Files” for download (Fig. 29, below the red box).

Important notice: Signed electronic versions of a Draft Application Form will not be accepted! The PDF of the application should be printed after project submission on eMS. The statement “submitted project” should appear on the PDF extraction.

4. Micro-Project

To apply for a Micro-Project, you need to register on eMS. Please do so by following the guidance provided in section 2.1 Registration

You are also invited to read carefully the Guidance Note 14, which provides details on the Micro-Project scheme. The document is available on the [Programme website](#):

Please ensure your organisation is eligible under the Micro-Project scheme.

4.1 Micro-Project Call

Once connected to eMS and to create your Application Form, please click on “Add a project” (Fig. 8) in the menu “My Projects” on the Dashboard. From this page you can decide whether you would like to apply for a Regular or Micro-Project (Fig. 30).

Fig. 30 Applying for the Micro-Project call for proposals

Calls

Name ↕	Start date ↕	First Phase Deadline ↕	End date ↕	Description ↕	Attachments	
Call 4	03.07.2016	06.10.2018	26.09.2018			 Apply
Call for Micro Projects	06.01.2017		04.05.2017			 Apply

Important notice: Please note that you can only complete the Application Form if the call for proposals is open.

4.2 Micro-Project Application Form

An offline template (in word format) of the Micro-Project Application Form (MAF) is available on the [Programme website](#):

The MAF consists of several sections and subsections which are listed below. The sections appear on the top of the interface. The subsections appear when clicking on the sections. When clicking on a subsection, the questions related to this subsection appear on the screen.

The below tree is structured using the following rationale:

- Section
 - o Subsection
 - Question

The Interreg VA France (Channel) England Programme is co-financed by European Regional Development Funds.

- The MAF consists of the following sections which have to be filled in: Micro-Project Overview
 - Micro-Project Identification
 - Micro-Project Summary
- Partner
- Micro-Project Description
 - Micro-Project Relevance
 - Contribution to the Programme Specific Objectives
 - Need and Demand
 - Cross-Border Added-Value
 - Micro-Project Focus
 - Programme Priority Specific Objective
 - Micro-Project Specific Objective
 - Programme Result Indicator
 - Micro-Project Main Results
 - Micro-Project Context
 - Synergies
 - Sustainability / Durability
 - Location of project activities
 - Horizontal Principles
 - Sustainable development
 - Equal opportunities and non-discrimination
 - Equality between men and women
- Work Plan
 - Work Package List
 - WP P Preparation
 - WP M Management
 - WP T Implementation
 - Target Groups
 - Reporting Periods
- Micro-Project Budget
 - Partner Budget
 - Micro-Project budget per period
- Micro-Project Budget Overview
- Attachments
 - Annex 1: De Minimis Form (for each PP)
 - Annex 2: Draft Partnership Agreement
 - Letters of Engagement (In case of external match-funding or shared costs)
 - Letters of Intent and organisation charts (for each PP)
 - A copy of the last three years of accounts must be provided (for private partners)
 - Covering Letter

Please note that the MAF can be completed in the chosen order after creating it (exemptions described in the section 3.1.5 Project Budget). To create an Application Form, please select “Add Project” in section “My projects” or enter section “EMS Management” “Calls” from the Dashboard (**Fig. 8**). After that you will be forwarded to section “Calls” where you should choose (by clicking button “Apply”) the call for proposals for which you would like to apply

(Fig. 9). If button “Apply” is not active or it is in light grey, it means the respective call for proposals is closed. It is necessary to enter the Acronym and the Project Title to be able to save the created Application Form.

4.2.1 Micro-Project Overview

Please refer to section [3.1.1](#)

Micro-Project durations cannot exceed 27 months (24 for implementation + 3 for closure).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.2 Micro-Project Partner

Please refer to section [3.1.2](#). Please note that the question related to “Benefit” is not applicable for Micro-Project.

The number of partners for Micro-Projects is limited to 5 partners.

4.2.3 Micro-Project Description

This section provides information on project context (relevance and strategy) and cooperation character which will be assessed during the quality assessment according to the strategic criteria. Detailed information about the quality assessment criteria can be found in Guidance Note 5 of the [Programme Manual](#).

4.2.3.1 Micro-Project Relevance

- **Contribution to the Programme Specific Objectives**
- **Need and Demand**
- **Cross Border added value**

Important notice: On the interface, please do not complete boxes when it is indicated “NOT APPLICABLE TO MICRO PROJECTS” on the top of the box (Fig. 31).

Fig. 31 Please do not fill in these boxes



The image shows a screenshot of a web form interface. At the top, there is a header that reads "NOT APPLICABLE TO MICRO PROJECTS". Below this header are two input fields. The first field is for the English region, indicated by a small flag icon and the text "EN". To the right of this field, it says "3000 Characters Remaining". The second field is for the French region, indicated by a small flag icon. To the right of this field, it also says "3000 Characters Remaining".

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.3.2 Micro-Project Focus

The sub-section “Project Focus” presents the intervention logic of the project which is composed of the following elements.

- **Programme Specific Objective**
- **Micro-Project Specific Objective**
- **Programme result indicator**
- **Micro-Project main results**

For more information on the programme intervention logic, please consult Guidance Note 2 of the [Programme Manual](#).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.3.3 Micro-Project Context

Information provided in sub-section “Micro-Project Context” will be used for project’s strategic assessment according to criteria “Project’s context (relevance and strategy), and cooperation character”. For more detail on these criteria, please consult Guidance Note 5 of the [Programme Manual](#).

To fill in the sub-section “**Micro-Project Context**” please do the following:

- 1) Specify information in the input field “**Synergies**” by describing the synergies with past or current EU and other projects or initiatives the project makes use of. Please also explain the experience gained/lessons learned from other projects, and how the micro-project will complement these approaches.
- 2) Specify information in the input field “**Sustainability / Durability**” by describing how will the micro-project ensure that the outputs and results will have a lasting effect beyond the micro-project duration.
- 3) Specify information about the “**Location of project activities**” by listing the NUTS codes for the relevant areas of the Programme Area. Please also indicate if any of the activities will be implemented outside of the Programme Area and if yes please explain why it would not be possible to do it within the FCE area.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.3.4 Horizontal Principles

Please refer to the 3 points describe in section [3.1.3.4](#).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.4 Work Plan (Micro-Project)

Please refer to section 3.1.4 Work Plan.

4.2.4.1 Work Package list

Please refer to section [3.1.4.1](#)

Please note the **number of implementation Work Packages is limited to 3** and there is **no communication Work Package** under the Micro-Project scheme.

The communication activities need to be included in the Work Package they relate to.

Important notice: Please note there are no automatic checks on the dates entered, therefore we advise you to check they are correct before submission.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.4.2 Target groups

Please refer to section [3.1.4.2](#), including the table of target groups relevant for the Programme.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.4.3 Reporting periods

Please refer to section [3.1.4.3](#).

However, the following differ from the regular project scheme:

Considering the maximum micro-project duration (27 months), the number of reporting periods is limited to 6, including Period 0, Preparation period.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.5 Micro-Project Budget

Please refer to section [3.1.5](#).

A working document (in excel format) has been published by the Programme in order to help you to draft your budget, and is available from the downloadable documents tab of our [Programme website](#).

Important notice: Please ensure you download the preparation document tailored to Micro-Projects.

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.6 Micro-Project Budget Overview

Please refer to section [3.1.6](#).

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

4.2.7 Attachments

In this section you must upload annexes according to Guidance Note 4 of the [Programme Manual](#).

The Mandatory attachments are:

- De Minimis Form (for each PP)
- Draft Partnership Agreement
- Letters of Engagement (In case of external match-funding or shared costs)
- Letters of Intent and organisation charts (for each PP)
- For organisations which are private sector (including charities), a copy of the last three years of accounts must be provided

Additional attachments:

- Covering Letter

Important notice: Please be aware if any of the above mandatory attachments are missing when submitting, the project may be declared ineligible.

To upload annexes, under the “attachments” tab, please click “Upload” and select the relevant documents. Once the documents are uploaded, you will see them in section “Uploaded File List” (Fig. 27).

A description of all annexes is provided in the offline template of the MAF and in section [3.1.7](#).

4.3 Submitting the MAF

When the MAF is completed, please generate it as Pdf file by clicking on left side menu “Save as Pdf File” and then download it from “Generated files”(Fig. 28, A and B),, print out the Application Form and carefully check whether all mandatory fields are filled, correct information is presented and required annexes are uploaded. **Please remember that eMS does not check correctness of entered information as well as whether all fields are filled in.**

After having checked the application, it must be submitted to the JS. To submit the Application Form firstly click on the button “**Check Application**” (Fig. 28, C).

After that, if eMS does not identify any errors, the functionality to submit the Application Form will be made accessible. On the left side menu click button “**Submit Checked Project**” (Fig. 29).

After submission of the application, you will receive an email with confirmation the application has been submitted. **A signed electronic version of the Application Form needs to be sent to JS within 5 working days after submission on eMS.** To produce this version, you should go back into the project after submission, and select, “Save as PDF file” (Fig. 29). This will produce a PDF of the application form with the words “Submitted Version” on the front page. It will be accessible in the section “Generated Files” for download (Fig. 29, below the red box).

Important notice: Signed electronic versions of a Draft Application Form will not be accepted! The PDF of the application should be printed after project submission on eMS. The mention “submitted project” should appear on the PDF extraction.

5. Reporting

The section applies to both Regular and Micro-Projects. Please note Targeted Projects are considered Regular Projects in eMS.

To prepare their Partner report, each PP would need to register on eMS. To do so, please follow the procedure as described in section [2.1](#).

5.1 Supplementary information

5.1.1 User assignment

The LP will need to grant access rights to other users assigning them to each Project Partner organisation. The LP can do so by clicking on the left menu “supplementary information” and then on the tab “user assignment” (

Fig. 32).

The LP can also allocate other users to act as LP to support them in their LP role. It is important all the users assigned with LP rights work for the LP organisation. As a result, other beneficiaries must first register on eMS as users and then provide the LP with their username. Users can be granted either read-only rights (“add read only user”) or edit and add data rights (“add read/write user”). Please note the LP is responsible for the submission of the project report and will be able to access all partners reports. Therefore, the holder of the LP profile should be the contact person of the LP organisation (project coordinator).

Important notice: it is the responsibility of the LP to remove any users assigned in their project who no longer work on such project and to inform the JS to inactivate the users accounts. The LP should send ems@norfolk.gov.uk an email with the user names of the eMS users which need to be deactivated.

Fig. 32 User assignment

Project Management > Bank Information > **User Assignment** > Procurements

User management

Lead Partner user

Lead Partner User :
ApplicantLP

New User

+ Add read/write user
+ Add readonly user

Assigned read/write users
ApplicantLP
admin2

Assigned readonly users

- Remove selected read/write user
- Remove selected readonly user

Project Partners

User for Partner Lear Partner

New User

+ Add read/write user
+ Add readonly user

Assigned read/write users
ApplicantLP

Assigned readonly users

- Remove selected read/write user
- Remove selected readonly user

User for Partner Partner1

New User

+ Add read/write user
+ Add readonly user

Assigned read/write users
ApplicantPP1

Assigned readonly users

- Remove selected read/write user
- Remove selected readonly user

Important notice: Please note the LP would need to indicate the exact username and is also responsible to remove users where relevant.

5.1.3 LP Bank details

Once a claim has been certified by the CA, the CA will proceed with the reimbursement to the LP.

LPs are asked to provide their organisation bank details. The LP can do so by clicking on the left menu “supplementary information” and then on the tab “bank information”

The following information should be provided:

- Name and address of the bank
- Account number / IBAN / Swift
- National bank code

The Interreg VA France (Channel) England Programme is co-financed by European Regional Development Funds.

- Holder of the account

5.1.4 Project Management

LPs are also requested to provide the contact details of the project management team, which includes the:

- Project manager (i.e. the Lead Partner)
- Finance manager (officer employed by the LP organisation who will complete the Project Report and LP checklist –can be project manager as well)
- Communication manager (officer working for the partner organisation leading the communication WP)

5.1.5 Procurements

Procurement contracts are presented in the tab Procurements on the page “Supplementary Information” (left side of the page). All procurements for the partnership over €5,000 must be listed here by each partner with the relevant information as per in Guidance Note 6b (**Fig. 33**). Each partner will be able to see, add and edit procurements their own procurements, supporting it with all information required, including information on expenditure incurred and paid based on the contract. The LP will be able to see, add and edit procurements for all partners. Each procurement must be given a unique name as once it is added to eMs as it will show in the expenditure lines of the relevant partner in a drop-down list form. When building the claim, the partner will need to select the procurement the expenditure line corresponds to.

Once a report with invoices linked to a procurement is submitted to the FLC they will appear in the table under the relevant procurement. The PP will also be able to access the procurement details from the List of Expenditure by clicking the magnifying glass in the procurement column.

Please note that this feature is implemented on the 18.12.2018 and affects all new procurements and all active procurement contracts at that date. For more information on this feature please see the “Annex1: Procurements tab”. You can find it in the [Useful Documents](#) page of our website.

Fig. 33 Procurements of the project

Procurements (Initial)

Procurement 1

1 - LP - Lear Partner

Remove

Procurement Partner
1 - LP - Lear Partner

Contract Type
FR

EN
Contract Name

FR

EN

Contract Amount
€ 0,00

Eligible Expenditure Incurred And Paid Based On Contract
€ 0,00

Procurement Procedure Used
FR

EN
Name Of Unique Identifier Of The Contractor

FR

EN
Comment

FR

5.2 FLC assignment

Before a project submits a Payment Claim, it is required to check the expenditure to ensure it is correct and meets the Programme eligibility rules.

This process is known as “First Level Control,” as it is the first check carried out on Project expenditure.

Each project partner must have a FLC assigned to it in eMS before the first partner report can be submitted for FLC certification.

To do so, the procedure is as follow:

- Once a partner has selected its FLC institution (following national rules), the national authority must be informed of the recruitment to validate the FLC appointment.
The National Authorities will send a notification email to the JS through the eMS mailbox (ems@norfolk.gov.uk).
You are invited to read carefully the Guidance Note 6 of the Programme Manual, which provide details on the FLC recruitment.

The following information should be provided for each FLC institution

- Name / surname / email address / phone number of the main contact
 - Name / surname of person responsible for the verification
 - Address of the institution including nuts code, street, post code, city.
- Upon receipt of the information and confirmation of the FLC appointment by the relevant national authority, we will create the FLC institution on eMS. The FLC would then be invited to attend compulsory FLC training. Please note the FLC will not be given access to eMS with FLC rights until they have attended this training.
 - The last step would be for the FLC to register on eMS and notify the JS about their registration.
- We will then be in a position to:
- Grant the correct access to the FLC main contact
 - Link the FLC main contact to its institution
 - Assign the FLC main contact to a project partner.

Important notice: To ensure impartiality FLCs must not be given access to the project through User Assignment. It is the responsibility of the LP to ensure the FLCs do not have access to create and amend partner reports.

5.3 Reporting – Partner report

The partner reports must coincide with a period as defined in the Application Form and validated by the signature of the GOL. The period must be chosen on the dropdown list.

Fig. 34 Create Report

Report	Report Start	Report End	State	Date of project submission	Total Expenditures	View Report
Period 1 01.07.2015 - 31.03.2016						
Report 1.1	01.07.2015	31.03.2016	Report Submitted	09.08.2016	€ 20.865,00	
Period 2 01.04.2016 - 31.12.2017						
Period 3 01.01.2018 - 31.12.2019						

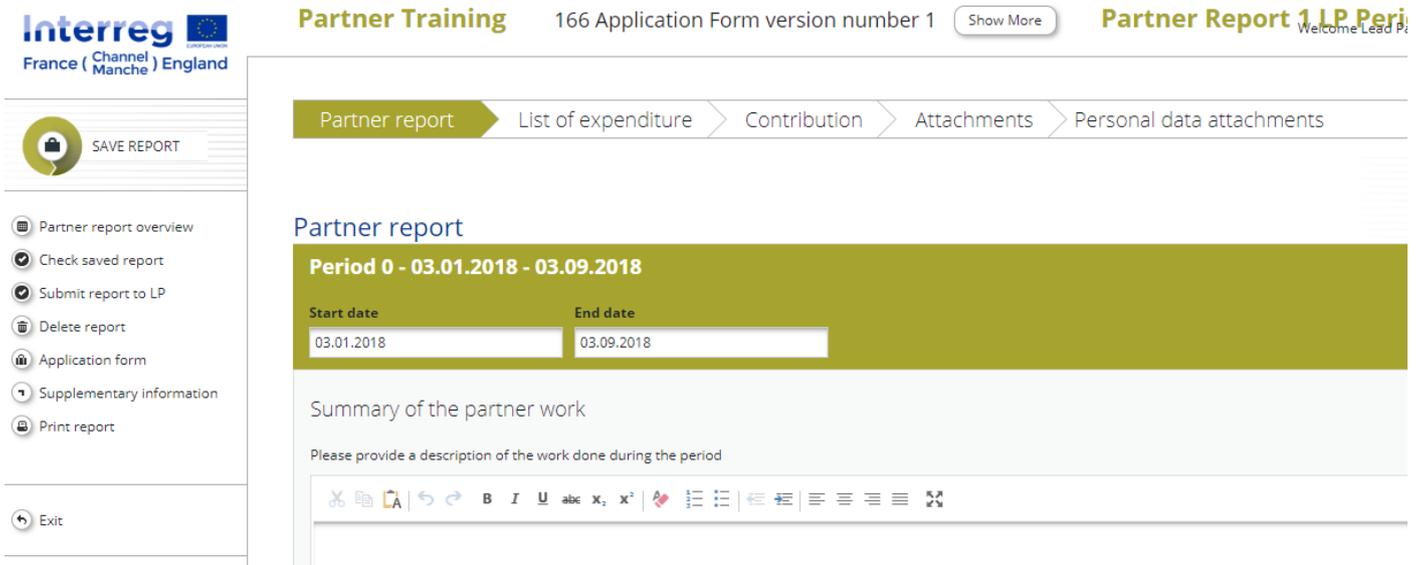


All the PPs (including the LP) must generate their own Partner Report and get their expenditures certified by their FLCs. To create a report, PPs need to click on “create report for” and select the relevant period of reporting (**Fig. 34**).

The Partner Report is comprised of 5 tabs (**Fig. 35**):

- **Partner Reports**
- **List of Expenditure**
- **Contribution**
- **Attachments**
- **Personal Data Attachments**

Fig. 35 Partner Report



Important notice for the LP: To create a report, please select first your role in the project, i.e. either LP or PP (**Fig. 36**) **The LP organisation should select the role “PP” to create its partner report**

Fig. 36 Select role



The LP must also generate a Project Progress Report for the relevant period. The LP must attach all the PPs’ FLCs’ signed certificates to the Project Progress Report. To do this, the LP will select the LP role (**Fig. 36**).

Please note there are some restrictions in creating reports:

Partner Reports

- A PP can create a new PP report for themselves only once they have submitted previous reports to their FLC. If a PP need to work on two reports simultaneously they should contact the JS on ems@norfolk.gov.uk.

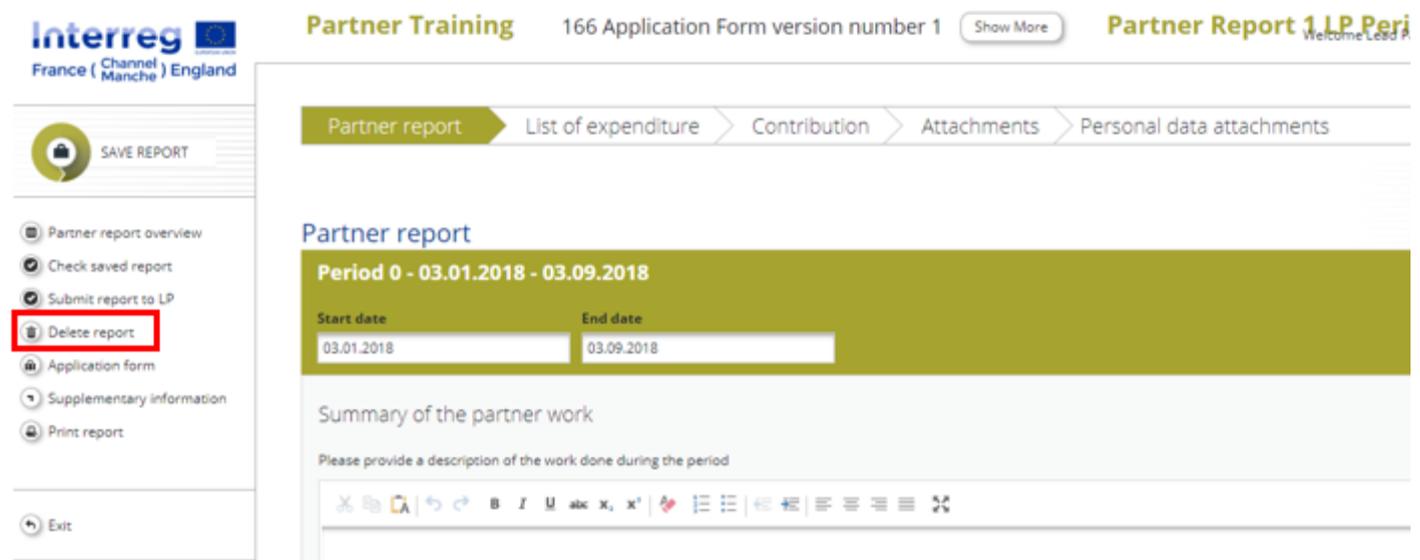
- Partners cannot create a more than one report for a single period. If required, the PP should contact the JS on ems@norfolk.gov.uk.
- A PP can work on multiple PP reports simultaneously
- The JS cannot delete opened partner reports for the partner. Each Partner will need to do this (see steps below in this section).

Project Reports

- Neither the JS or the LP can make a new Project Report while an existing one is still in progress

It is possible to delete a partner progress report if it has not been submitted to the FLC. To delete the report, please click on 'Delete report' in the report menu to the left (Fig. 37). All users assigned to the partner can create and to delete a partner report.

Fig. 37 Deleting partner reports



The screenshot displays the Interreg web application interface. At the top, the logo for Interreg France (Channel Manche) England is visible, along with the text 'Partner Training' and '166 Application Form version number 1'. A navigation breadcrumb shows 'Partner report' > 'List of expenditure' > 'Contribution' > 'Attachments' > 'Personal data attachments'. The main content area is titled 'Partner report' and shows 'Period 0 - 03.01.2018 - 03.09.2018'. Below this, there are input fields for 'Start date' (03.01.2018) and 'End date' (03.09.2018). A section titled 'Summary of the partner work' contains a text area with a rich text editor toolbar. On the left-hand side, a vertical menu contains several options: 'SAVE REPORT', 'Partner report overview', 'Check saved report', 'Submit report to LP', 'Delete report' (highlighted with a red box), 'Application form', 'Supplementary information', 'Print report', and 'Exit'.

5.3.1 Partner Report

In the Partner Report tab a summary of the partner work should be provided. This must include an update on the outputs delivered, the targets groups reached and a description of the contribution they have made to the activities they are involved in (Fig. 38).

Fig. 38 Partner Report

Partner report

Period 0 - 03.01.2018 - 03.09.2018

Start date: 03.01.2018 End date: 03.09.2018

Summary of the partner work

Please provide a description of the work done during the period

Rich text editor toolbar: Bold, Italic, Underline, Text color, Background color, Bulleted list, Numbered list, Indent, Outdent, Undo, Redo, Link, Unlink, Source code, Full screen.

Characters (including HTML): 0 (Limit: 2000), Words: 0

Project Main Outputs Delivered

Please Select Outputs

Target Groups Reached

Reporting per Work Package

P WP P Preparation (01.2018 - 09.2018)		Current report expenditure	Expenditure so far
		€ 0,00	€ 0,00
Please provide a description of the work done in relation to this work package	If any, please provide a description of the problem(s) encountered and solution(s) found		
<input type="text"/>	<input type="text"/>		
2000 Characters Remaining	2000 Characters Remaining		
Deliverables			
No deliverables for this Work Package			
M WP M Management (09.2018 - 05.2021)		Current report expenditure	Expenditure so far
		€ 0,00	€ 0,00
Please provide a description of the work done in relation to this work package	If any, please provide a description of the problem(s) encountered and solution(s) found		
<input type="text"/>	<input type="text"/>		
2000 Characters Remaining	2000 Characters Remaining		
Deliverables			

Important notice: The list of WPs depends on the WPs included in the approved AF. The above example report shows the preparation and management WPs only. You will see all WPs, even if you have not been assigned to a WP, in the

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AF. Please note it is mandatory to complete the summary of the work done description boxes when reporting on WPs. If you are not involved in a WP, please indicate “N/A” in the description box. When adding information on deliverables to the WPs in eMs, you must complete all the boxes open in the report tab.

Important notice: If some information is missing, an error message will appear at the top of the page and you will not be able to save the page until the problem is resolved.

To enter information on the progress about main outputs delivered and target groups reached, you will need to create the boxed to be completed. Use the buttons “add output” and “add target group” to access the sections (Fig. 32). eMS will only allow you to add these sections in line with the Application Form.

For the **Outputs delivered**, you will access the boxes where you will be able to select the title of the output, enter the description of what was delivered and attach any relevant evidence (Fig. 39).

Important notice: Please note only the following type of files can be upload on eMS: PDF, JPEG, JPG, ZIP, DOC, DOCX, XLS, and XLSX. If documents in other formats (such as emails) need to be added, we recommend they are compressed into a zip file. Please note the maximum size per document uploaded is 8MB. It is the responsibility of the partner to ensure all relevant attachments are uploaded in eMS, the JS may not accept documents sent by other means.

Please do not use special characters for naming files uploaded on eMS. Accents are considered as special characters by eMS. Special characters may prevent the downloading of files.

For **Target Groups Reached**, you will need to select the type of target group from the drop-down list, add the amount and describe what was reached. Please do not duplicate the target value reached from report to report, once a target group has been reached even if the project continues working with them on following periods it should not be counted again.

Fig. 39 Project Outputs Delivered and Target Groups Reached

Project Main Outputs Delivered

Please Select Outputs

Output

Title:

Description:

2000 Characters Remaining

Attachments

Output Evidence

Filename	Filetype	Date	Uploaded By	Options
No records found				

Target Groups Reached

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore

	Target Group Target Value	100.0
Target Group: <input type="text" value="education/training centre and school"/> Target Value Reached: <input type="text" value="0,00"/>	Target Group Reached Description: <input type="text" value=""/>	
2000 Characters Remaining		
<input type="button" value="Remove"/>		
<input checked="" type="button" value="Add Targetgroup"/>		

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost!

5.3.2 List of Expenditure

In this tab each PP should enter their expenditure by clicking on the button “Add real cost” (Fig. 40)

Fig. 40 List of expenditure

When clicking on the “add” button, a pop-up window appears on the screen. For each expenditure, the following information should be provided (Fig. 41):

- **Budget Line:** please select from the dropdown list. It is important to choose the right Budget Line as the expenditure will be deemed ineligible if an error is made here. For more information on Budget Lines please refer to Guidance Note 8 in the Programme Manual.



[Download all attachments](#)

- **Work Package** –please select from the dropdown list. This list will only include WPs included in the Application Form. The expenditure should correspond to the activity carried out per WP.
- **Internal reference number:** please use **unique and meaningful** reference numbers, which must be used to reference supporting uploaded documents. This will assist PPs, FLCs and Programme Bodies to identify items easily when carrying out claims and audit works (example BL1-P1-001 for the first expenditure under the Budget Line number 1 for period 1).
- **Invoice number:** (if relevant)
- **Invoice date:** (if relevant)
- **Date of payment:** this is the date when the money left the bank account of the partner
- **Currency:** select Euro or Pound Sterling from the dropdown list **n rate:** automatically completed by eMS
- **Total value of the item in original currency:** this is the total amount of expenditure (after any calculations), including VAT.
- **VAT:** indicate the VAT of the invoice. Please note that expenditure for BL1. Staff Costs does not include VAT, in which case it should left blank.
- **Declared amount in the original currency:**
 - If the PP does not recover VAT: the amount should be the same as the “Total value of the item in original currency.
 - If the PP recovers VAT: the amount should be the total value of the expenditure less VAT
- **Expenditure outside the programme area:** If the expenditure has been made outside the programme area, the relevant box should be ticked
- **In-Kind:** If it is an In-kind contribution, the relevant box should be ticked

- Description of the expenditure:** The description box should be used to describe the expenditure, including information about expenditure dates, reason for the expenditure (staff role, meeting attended, etc.) and any calculation. The Partner should give enough information to ensure the auditors and Programme Bodies understand the expenditure without previous knowledge. See recommended way of entering the information below:

- BL1 *Salary for [state at least one of name/post/payroll number] for period dd/mm/yy to dd/mm/yy. This salary has been calculated using [specify methodology for calculating the staff costs. See guidance note 8 in the Programme Manual]*
- BL3 *[Type of travel and accommodation expenses e.g. mileage, parking, subsistence] for [name of employee] covering period dd/mm/yy to dd/mm/yy for the [meeting] in [location]. Payment made through [payment methodology]*
- BL4 *Services of [name of external company] received between dd/mm/yy and dd/mm/yy, for [purpose].*
- BL5 *Purchase of [name/short description of item of plant or machinery] received on dd/mm/yy, for [purpose].*

- Please indicate location and file name(s) of additional supporting documents:** use this space to describe where the supporting evidence can be found and it's file name. This will ease the search for documents by the FLC and the Programme Bodies in their work. We recommend using the following descriptions:

Below you can find: [type of document] ([name of document])

In the attachment section you can find: [type of document] ([name of document])

In the personal data attachment section, you can find: [type of document] ([name of document])

- Partner comments:** an optional box to be used for any additional information the partner wishes to highlight.
- List of uploaded documents:** The relevant evidence (invoice, payroll/payslip, etc.) should be uploaded on eMS. **Important notice: once an attachment is uploaded in eMS and the report saved, it will not be possible to remove it from eMS. If a document is uploaded in error and should not be considered by the FLC and the Programme Bodies, the PP must use the comment and description boxes to indicate this.**

Fig. 41 Edit expenditure

PP

Budget line

Work package

Internal reference number

Invoice number

Invoice date

Date of payment *

Currency

Conversion rate

Total value of item in original currency

VAT

Declared amount in the original currency

Declared amount in Euro

Expenditure outside the programme area

In kind

Description of the expenditure

2000 Characters Remaining

If applicable, please indicate location and file name(s) of additional supporting documents.

2000 Characters Remaining

Partner comment

2000 Characters Remaining

Upload file

List of uploaded documents

No records found

Add

Important notice: You should report any revenue generated by the project in the List of Expenditure. To do so, the option “revenue” should be selected in the budget line dropdown list and all the boxes of the pop-up window should be completed as per the expenditure.

Important notice: Please note the LP will be able to see all partner reports, including the information of expenditure. However, there are restrictions regarding access to personal data information as per Regulation 679/2016 (General Data Protection Regulation – GDPR).

- All attachments uploaded to the List of Expenditure in the budget line staff costs are hidden
- All ‘comment’ fields and ‘Description1’ and ‘Description 2’ related to items in budget line staff costs are hidden
- For those sections a text “hidden due to GDPR” will be shown.

When completed, the partner should press the button “add” to save the entry. Please repeat the operation as many times as needed.

Please see below two examples of how to complete the expenditure section:

Budget Line	BL1 Staff cost
Work Package	WP C. Communication
Internal reference number	BL1-P1-001
Invoice number	n/a
Invoice date	n/a
Date of payment	20.06.2018
Currency	Euro
Total value of the item in original currency	2365
VAT	-
Declared amount in the original currency	2365
Description	Salary for Sophie R. (comms-officer) for October 2017. The claiming methodology is Full time working on the project (100% on WP C)
If applicable, please indicate location and file name(s) of additional supporting documents ⁵	Below: table showing a deduction of ineligible salary elements (Calculation BL1-P1-001) Personal data attachments: contract, mission letter, bank statement for defrayal, payslips showing employment costs (BL1-P1-001 documents.zip)

Budget Line	BL3 Travel and accommodation
Work Package	WP5
Internal reference number	BL3-P1-PD-20180418
Invoice number	X2345F
Invoice date	30.04.2018
Date of payment	20.05.2018
Currency	GBP
Total value of the item in original currency	200.00
VAT	20.00
Declared amount in the original currency	180.00
Description	Travel expenses for Pauline D. to attend the Kick off meeting on 18.04.2018 in Portsmouth. Payments done through employee expenses claim. Included: Train Rennes-Paris, Eurostar Paris-London, Train London-Portsmouth (...)
If applicable, please indicate location and file name(s) of additional supporting documents ⁶	Below: receipts for trains, hotel and meals; train tickets, agenda, signing sheet, calculation In attachments: organisation rules (Travel policy.pdf), employee expenses claim (PD travel 04-2018.pdf), proof of payment (transfer expenses 04-2018.pdf)

⁵ Please refer to Guidance Note 8 of the [Programme Manual](#) for more information with regards to the supporting documents needed

⁶ Please refer to Guidance Note 8 of the [Programme Manual](#) for more information with regards to the supporting documents needed
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Partner comment	VAT has been deducted. Please see calculation: Tip has been deducted as it is not eligible.
-----------------	--

Important notice: If some information is missing, an error message will appear at the top of the page and you will not be able to save the page until the problem is resolved.

Important notice: Please note only the following type of files can be upload on eMS: PDF, JPEG, JPG, ZIP, DOC, DOCX, XLS, and XLSX. If documents in other formats (such as emails) need to be added, we recommend they are compressed into a zip file. Please note the maximum size per document uploaded is 8MB. It is the responsibility of the partner to ensure all relevant attachments are uploaded in eMS, the JS may not accept documents sent by other means.

Please do not use special characters for naming files uploaded on eMS. Accents are considered as special characters by eMS. Special characters may prevent downloading files.

5.3.3 Contribution

In this tab, 1 section needs to be completed (if applicable):

- **In Kind Contribution** – the total amount of the item indicated as in-kind in the List of Expenditure will appear and PP can justify the amount here (if applicable)

eMS will automatically calculate the amount of the partner contribution for the period.

Important notice: Please remember to click “Save” button to save the data entered, otherwise the in-kind data will be lost! Even if you do not complete any of the boxes, please click “Save”. This is the only way eMS will allow you to save and submit your partner report.

Important notice: Please note the 1st section of the contribution tab is not to be filled in. The section “estimated expenditure” is not used by this Programme.

5.3.4 Attachments and Personal Data Attachments

In these sections PPs can upload any complementary document to their Partner Report (including procurement justification and project officers’ contracts).

Fig. 42 Attachments

Partner report > List of expenditure > Contribution > **Attachments** > Personal data attachments

Upload

Attachments

<input type="checkbox"/>	File name ↕	File type ↕	Date ↕	User ↕	Description	Actions	Move to 'personal data attachments' section
No records found							

Important notice: It is the responsibility of each PP to ensure the content of the files and what they evidence is clear. Please use clear file names and complete the Description box with all information related to the attachments for the expenditure lines (Internal Reference Number), deliverables or other evidence.

Important notice: The Regulation 679/2016 (General Data Protection Regulation – GDPR) has strict rules on data protection. Interreg programmes are obliged to collect some personal data necessary for project monitoring in eMS. Access to salary information and other personal data reported by project partners under the budget line staff costs is limited. **It is the responsibility of each partner to ensure that the attachments containing personal data and/or salaries of partner employees are uploaded in the “personal data attachments” section.** By uploading such documents to the “personal data attachments” section, only Programme Bodies and FLCs responsible for cost verification are able to see this personal data. The LPs will not have access to Personal Data documents.

To comply with GDPR, eMS features the following attachments sections:

- A tab called ‘Personal data attachments’ as part of the partner report. All files uploaded in this tab are hidden by default.
- It is possible to move files from the “Attachments” section to “Personal data attachments” and the other way around. The partner user can move attachments from one section to the other for their own report. For the partner user, this functionality is always available – independent of the state of the report.
- For the Personal Attachment section, the text “hidden due to GDPR” will be shown.

Important notice: once an attachment is uploaded in eMS and the report saved, it will not be possible to remove it from eMS. If a document is uploaded which should not be considered by the FLC and the Programme Bodies is uploaded in error, the PP must use the comment and description boxes to indicate the document should not be taken into account.

Important notice: Please note only the following type of files can be upload on eMS: PDF, JPEG, JPG, ZIP, DOC, DOCX, XLS, and XLSX. If documents in other formats (such as emails) needs to be added, we recommend they are compressed into a zip file. **Please note the maximum size per document uploaded is 8MB. It is the responsibility of the partner to ensure all relevant attachments are uploaded in eMS, the JS may not accept documents sent by other means.**

Please do not use special characters for naming files uploaded on eMS. Accents are considered as special characters by eMS. Special characters may prevent downloading files.

5.3.5 Submitting a partner report to the FLC

Once the report is completed, each partner should click on “check saved report” to enable the software to perform the automatic checking. (Fig. 43)

Fig. 43 Check saved partner report



Important notice: For some reports the button “Submit report to LP” will be visible. Please do not click “Submit report to LP” unless no expenditure is to be included in the report. All expenditure must be checked by the FLC before the Partner Report can be included in the Project Progress Report.

If no error message appears, then the “check saved report” button will now read as “submit report”. When clicking on the “submit report” button, the partner report will be sent to its FLC for certification.

Fig. 44 Submit partner report



Important notice: Please note FLCs and the JS will revert the report back to the partner when information is missing, or errors are identified.

5.3.5 Amending a report and expenditure lines after submitting to the FLC.

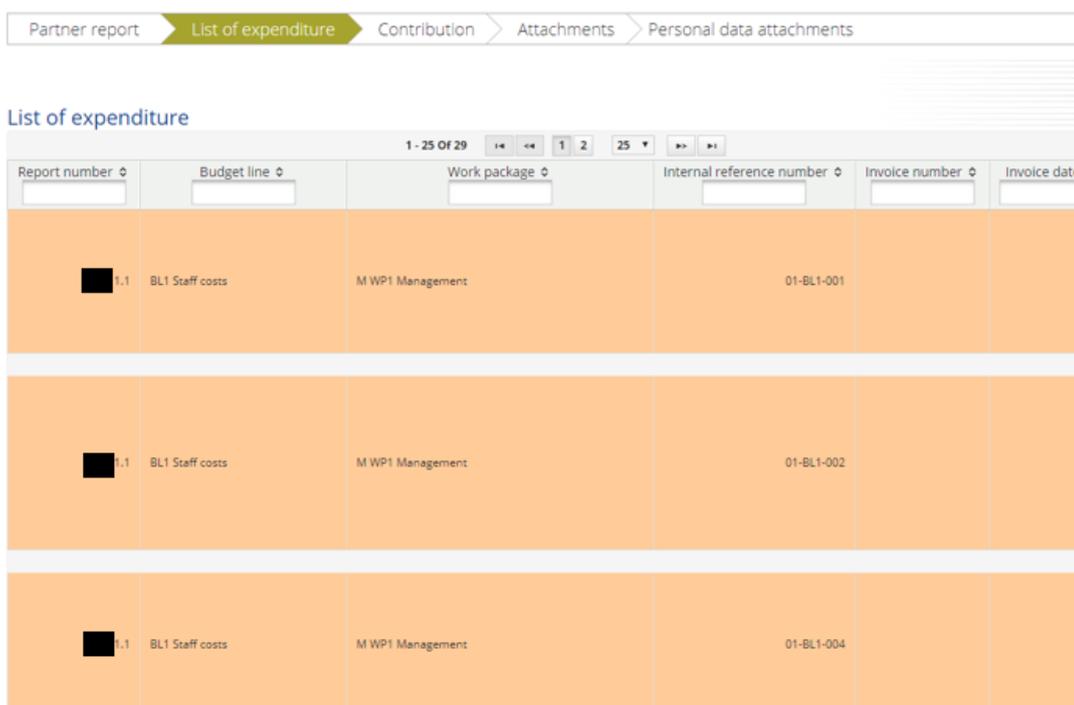
If missing information or errors are identified in Partner Report, mainly in the list of expenditure lines, the FLCs and the JS will revert the partner report back to the partner to make the necessary changes to the report.

To be able to amend the expenditure lines, the PP must make sure the FLC has not ticked the verified box for the lines which need amending. If the expenditure lines are in orange, it means they have been verified and cannot be modified (Fig. 45). To modify expenditure lines they must be in white.

The steps to unblock the expenditure lines to modify them:

1. Submit the report to the FLC
2. The FLC should untick verified box for the required expenditure lines and revert the report to the PP
3. The PP has access to modify expenditure lines.
 - a. **If the expenditure line has any attachments, you will not be able to delete them, as attachments cannot be removed from eMS. If an expenditure line needs to be deleted, please indicate this by entering 0 in the “Declared amount in the original currency” and use the comment and description boxes to indicate the expenditure line and supporting documents should not be considered.**
 - b. **You will not be able to delete any attachments for expenditure lines. If this is required, please use the comment and description boxes to indicate the expenditure line and supporting documents should not be considered.**

Fig. 45 How to know if an expenditure line was verified by the FLC



Report number	Budget line	Work package	Internal reference number	Invoice number	Invoice date
1.1	BL1 Staff costs	M WP1 Management	01-BL1-001		
1.1	BL1 Staff costs	M WP1 Management	01-BL1-002		
1.1	BL1 Staff costs	M WP1 Management	01-BL1-004		

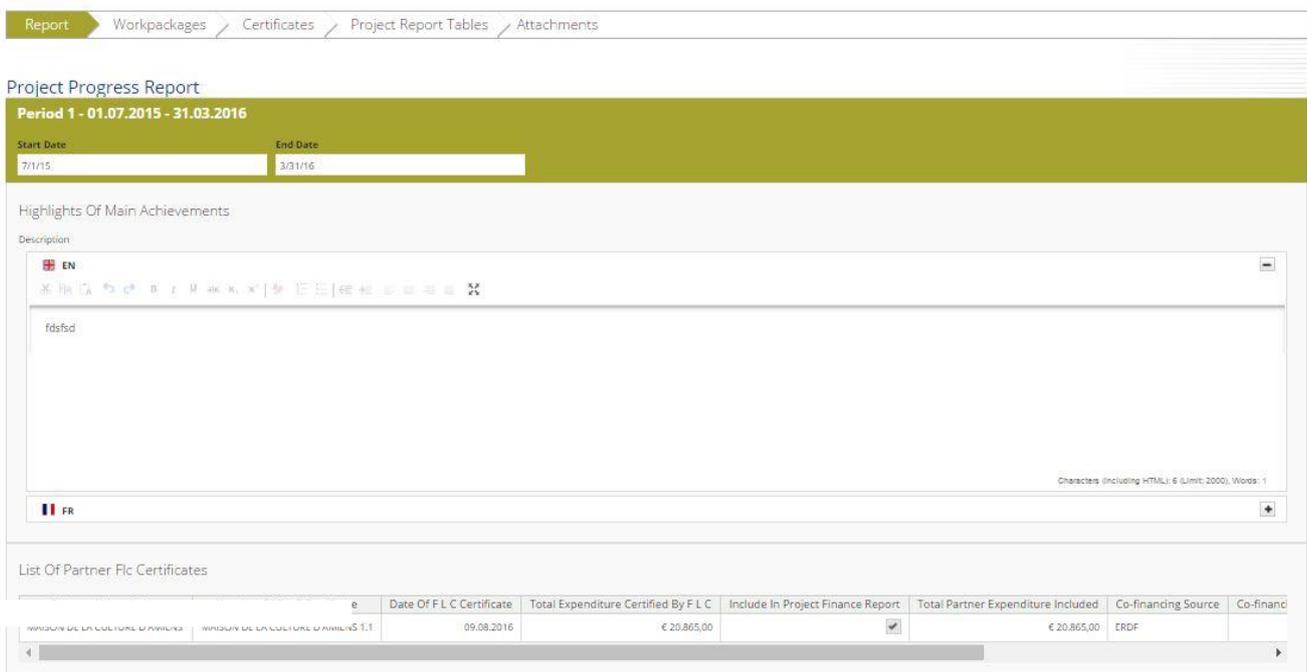
5.4 Reporting – Project Progress report

This report needs to be filled by the LP and submitted once all the certificates have been completed by the PP's FLCs.

In this tab, 5 sections need to be completed (Fig. 46):

- Report
- Work Packages
- Certificates
- Project Report Tables
- Attachments

Fig. 46 Project Progress Report



The screenshot shows a web interface for a Project Progress Report. At the top, there are navigation tabs: Report (selected), Workpackages, Certificates, Project Report Tables, and Attachments. Below the tabs is a header for 'Project Progress Report' with a green bar indicating 'Period 1 - 01.07.2015 - 31.03.2016'. There are input fields for 'Start Date' (7/1/15) and 'End Date' (3/31/16). A section titled 'Highlights Of Main Achievements' contains a rich text editor with a toolbar and a text area containing 'fdfsd'. Below this is a section titled 'List Of Partner FLC Certificates' which contains a table with the following data:

e	Date Of FLC Certificate	Total Expenditure Certified By FLC	Include In Project Finance Report	Total Partner Expenditure Included	Co-financing Source	Co-financi
WINDON DE LA CULTURE D'ARTS ET D'...	09.08.2016	€ 20.865,00	<input checked="" type="checkbox"/>	€ 20.865,00	ERDF	

5.4.1 Report

In this section the following information should be provided (

Fig. 47):

- **Highlights of main achievements**
- **List of Partner FLC certificates:** this section is automatically generated from partner reports. The LP will need to select the FLC certificates to be included in the Progress Report.
- **Project main output achievements:** this table will show the outputs defined in the application form and LP will need to indicate how many of them have been reached.
- **Target Groups reached:** this section is automatically generated from partner reports. The LP will need to add the information to the columns “Source of verification” and “Description of Target Group”
- **Problems and Solutions Found:** the LP will need to describe the problems the partnership has encountered, and the solutions put in place.

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- **Contribution to Horizontal Principles:** The LP will need to choose from the dropdown list and describe the contribution.

Fig. 47 Contribution to Horizontal Principles



Horizontal Principles	Contribution In This Reporting Period	Description Of The Contribution
Sustainable development	as planned	255 Characters Remaining
	as planned	255 Characters Remaining
	additional positive effects	255 Characters Remaining
	less than planned	255 Characters Remaining
Equal opportunity and non-discrimination	as planned	255 Characters Remaining
		255 Characters Remaining

Important notice: Please remember to click “Save” button to save the data entered, otherwise data will be lost! Please also note that if some information is missing, an error message will appear at the top of the page and you will not be able to save the page until the problem is solved.

5.4.2 Work Packages

For each WP, the following information should be provided:

- The status of the WP (dropdown list –Fig. 48)
- A description of the progress made in this WP during the reporting period and by who
- A description and a justification of the problems / deviations encountered, and the solutions found
- The status of each activities and deliverables
- A description of the progress achieved in the reporting period for each activity/deliverable

Fig. 48 Work Packages – example of WP1

Report > **Workpackages** > Certificates > Project Report Tables > Attachments

Reporting > WP1 Management > Management

Wp Nr: M, Wp Title: WP1 Management, Wp Start Month: Jul.2015, Wp End Month: Dec.2019, Wp Status: not started

Partners Involvement: No Partner Selected

Please Describe The Progress In This Reporting Period And Explain How Were Partners Involved And Who Did What

Please Describe And Justify Any Problems And Deviations Including Delays From The Work Plan Presented In The Application Form And The Solutions Found

Please Describe Progress Achieved In This Reporting Period

Activity Title	Start Month	End Month
J.M.1	07.2015	12.2019

Save

5.4.3 Certificates

All the PPs certified expenditure will appear on this section (Fig. 49)

Fig. 49 Certificates

Report > Workpackages > **Certificates** > Project Report Tables > Attachments

	Budget line	Work package	Internal reference number	Invoice number	Invoice date	Payment date	Partner comment	Currency
MAISON DE LA CULTURE D'AMIENS 1.1	BL1 Staff costs	M WP1 Management	BL1-001	X2233	29.07.2016	18.08.2016	None of your business	EUR - EURO
MAISON DE LA CULTURE D'AMIENS 1.1	BL3 Travel and accomodation	M WP1 Management	BL3-001	X224ou	05.07.2016	23.07.2016	food	EUR - EURO
MAISON DE LA CULTURE D'AMIENS 1.1	BL5 Equipment	M WP1 Management	BL5-001	fid			mac book pro	EUR - EURO

Export Save columns Columns

5.4.4 Project Report Tables

The following tables are automatically generated by eMS:

- Project report expenditure summary
- Project expenditure per BL
- Project expenditure per WP
- Project expenditure per WP per BL
- Project expenditure per Partner
- Project expenditure spending profile

5.4.5 Attachments

The Lead Partner can upload additional attachments to the whole report (press article(s), minutes of meetings, etc.). It is recommended that the LP uploads the following documents in this section:

- Signed Partner Reports for all Partner Reports included
- Signed FLC certificates for all Partner Reports included
- Signed FLC checklists for all Partner Reports included
- Signed LP checklist

Important notice: Please note only the following type of files can be upload on eMS: PDF, JPEG, JPG, ZIP, DOC, DOCX, XLS, and XLSX. If documents in other formats (such as emails) need to be added, we recommend they are compressed into a zip file. **The maximum size per document uploaded is 8MB. It is the responsibility of the partner to ensure all relevant attachments are uploaded in eMS, the JS may not accept documents sent by other means.**

Please do not use special characters for naming files uploaded on eMS. Accents are considered as special characters by eMS. Special characters may prevent downloading files.

5.4.6 Submitting a project progress report to JS

Once the report is completed, following the same process as per submitting a partner report (see **Fig. 43** and **Fig. 44**), the LP should click on “check saved report” to enable the software to perform the automatic checking.

If no error message appears, then the “check saved report” button will now read as “submit report”. When clicking on the “submit report” button, the Project Progress Report will be sent to JS.

Once the Project Progress Report is submitted in eMS, the LP will need to download the submitted version of the report and sign it. **The scanned version of the signed Project Progress Report will need to be emailed to the JS to interregV@norfolk.gov.uk.**

After the completion of the assessment of the Project Progress Report by the JS, and if these documents are deemed satisfactory, the Certifying Authority will make a final check before making the payment. All payments will be made in Euro and deposited into the bank account of the LP as indicated in the supplementary information.

Important notice: Please note the JS may revert partner and project reports to the LP, PP and/or FLCs if information is missing or error are identified.